

Garnock Valley Locality Partnership

Tuesday 17 March 2020 at 7.00 pm in Beith Community Centre, Kings Road, Beith, KA15 2BQ

Business

Subject	Pg No	Ref	Officer	Timings
Welcome, Apologies and Declarations of Interest.			Clir Bell	7.00 – 7.05
Action Note Review the action note and deal with any outstanding items.	Pg 3	Enclosed	Elaine Young	7.05 – 7.10
Kindness Discussion on how we recognise and promote kindness in our communities.	-	Verbal	Alison McAllister	7.10 – 7.35
Community Charter Receive Presentation from	-	Presentation		7.35 – 7.45
CIF - Full ApplicationRadio City Association	Pg 10	Enclosed	Christina Pieraccini	7.45 – 8.05
DING AGENDA ITEMS				
Garnock Valley Young People Receive update on recent work.	-	Verbal	Garry Tait	8.05 – 8.10
Locality Officer Update Receive update from Christina Pieraccini	Pg 56	Enclosed	Christina Pieraccini	8.10 – 8.20
HSCP Locality Forum Update Receive update on progress.	-	Verbal	Dr Janet McKay	8.20 – 8.30
Locality Plan Progress Receive feedback from sub-groups Moving Around Facilities and Amenities Work and the Local Community	-	Verbal	Christina Pieraccini Community Reps	8.30 – 8.40
R BUSINESS – DECISION REQUIRED				
Grants Receive report from Angela Morrell.	Pg 60	Enclosed	Angela Morrell	8.40 – 8.55
OTHER BUSINESS – TO INFORM LOCALITY PLANNING				
АОСВ	-	Verbal	Clir Bell	8.55 – 9.00
	Welcome, Apologies and Declarations of Interest. Action Note Review the action note and deal with any outstanding items. Kindness Discussion on how we recognise and promote kindness in our communities. Community Charter Receive Presentation from CIF - Full Application	Welcome, Apologies and Declarations of Interest. Action Note Review the action note and deal with any outstanding items. Kindness Discussion on how we recognise and promote kindness in our communities. Community Charter Receive Presentation from Radio City Association Pg 10 DING AGENDA ITEMS Garnock Valley Young People Receive update on recent work. Locality Officer Update Receive update from Christina Pieraccini Pg 56 HSCP Locality Forum Update Receive update on progress. Locality Plan Progress Receive feedback from sub-groups Moving Around Facilities and Amenities Work and the Local Community R BUSINESS – DECISION REQUIRED Grants Receive report from Angela Morrell. Pg 60 R BUSINESS – TO INFORM LOCALITY PLANNING	Welcome, Apologies and Declarations of Interest. Action Note Review the action note and deal with any outstanding items. Kindness Discussion on how we recognise and promote kindness in our communities. Community Charter Receive Presentation from Radio City Association Pg 10 Enclosed DING AGENDA ITEMS Garnock Valley Young People Receive update on recent work. Locality Officer Update Receive update from Christina Pieraccini Fg 56 HSCP Locality Forum Update Receive update on progress. Locality Plan Progress Receive feedback from sub-groups Moving Around Facilities and Amenities Work and the Local Community R BUSINESS – DECISION REQUIRED Grants Receive report from Angela Morrell. Pg 60 Enclosed R BUSINESS – TO INFORM LOCALITY PLANNING	Welcome, Apologies and Declarations of Interest. Action Note Review the action note and deal with any outstanding items. Discussion on how we recognise and promote kindness in our communities. Community Charter Receive Presentation from CIF - Full Application Radio City Association Pg 10 Enclosed Christina Pieraccini DING AGENDA ITEMS Garnock Valley Young People Receive update on recent work. Locality Officer Update Receive update from Christina Pieraccini Pg 56 Enclosed Christina Pieraccini Pg 56 Enclosed Christina Pieraccini HSCP Locality Forum Update Receive update on progress. Locality Plan Progress Receive feedback from sub-groups Moving Around Facilities and Amenities Work and the Local Community R BUSINESS – DECISION REQUIRED R BUSINESS – TO INFORM LOCALITY PLANNING

FOR INFORMATION						
		Garnock Valley Decision Tracker	Pg 69	Enclosed	-	-
13	3.					

Distribution

Elected Members

Councillor John Bell (Chair)
Councillor Robert Barr
Councillor Anthea Dickson
Councillor Joy Brahim
Councillor Todd Ferguson
Councillor Donald L Reid

Community Representatives

Catherine Wigzell, Kilbirnie & Glengarnock Community Council Sheena Woodside, Dalry Community Council James Waite, Beith Community Council Audrey Mason, Community Representative Ian Shaw, Community Representative Trish Wallace, Community Representative

CPP/Council Representatives

Dr Janet McKay, North Ayrshire Health and Social Care Partnership (Vice Chair)
Kaileigh Brown, Third Sector Interface
Andy Dolan, Police Scotland
Craig McFie, Scottish Fire and Rescue Service
Rosemary Fotheringham, Funding Officer, North Ayrshire Council
Angela Morrell, Lead Officer, North Ayrshire Council
Christina Pieraccini, Locality Officer
Elaine Young, Senior Lead Officer (NHS Ayrshire & Arran)

Meeting:	Garnock Valley Locality Partnership
Date/Venue:	23 January 2020 - Garnock Campus
Present:	Councillor John Bell (Chair); Councillor Robert Barr; Councillor Joy Brahim; Councillor Anthea Dickson; Councillor Todd Ferguson; Councillor Donald L. Reid; Dr Janet McKay, NAHSCP (Vice-Chair) Elaine Young, NHS Ayrshire and Arran (Senior Lead Officer); Angela Morrell, Lead Officer, NAC; Christina Pieraccini, Locality Officer, NAC; James Waite, Beith and District Community Council; Sheena Woodside, Dalry Community Council Audrey Mason, Community Representative; Ian Shaw, Community Representative; Kate Cuthbert, Active Travel Hub Officer, NAC; Caitriona McAuley, Head Economic Development & Regeneration, NAC; Jim Miller, Senior Manager (Planning), NAC; Theresa Potter, Partnership Engagement Officer, NAHSCP Garry Tait, Community Development Worker, NAC; Euan Gray; Committee Services Officer, NAC
Apologies:	Kaileigh Brown, TSI; Andy Dolan, Police Scotland; Catherine Wigzell, Kilbirnie and Glengarnock Community Council;
	ACTIONIC

ACTIONS

No.	Action	Responsible
1.	Welcome and Apologies	
	The Chair welcomed everyone to the Garnock Valley Locality Partnership meeting and apologies for absence were noted.	
2.	Action Note	
	The action note from the meeting held 5 September 2019 was approved subject to a change relating the expression of interest for CIF funding from the Facilities and Amenities working group. The decision should have read:	I
	"Following guidance from the Locality Partnership, this project was split in to 2 stages. The application for Stage 1 of the project was approved by the Partnership and will now progress to Cabinet for ratification."	
	The following points were raised as matters arising from the action note:	

Action Note

Findings from the "What Matters to You Day" were circulated and the proposals to extend the event to a week to help increase engagement in 2020 were discussed, along with agreement to involve CPP LP colleagues in next year's activities.

Locality Officer Update

A monthly document will be issued to the Locality Officer detailing the Community Benefit Funds, arising from clauses in procurement contracts, which are available to local groups. Groups were encouraged to bring ideas for projects to the Garnock Valley Community Development Team.

Councillor Barr requested an update on the GV Mens Sheds Asset Transfer as this had funding implications. Christina reported that the Men's Shed was currently working on their business plan as part of progressing with their asset transfer however will request a further update - an update will be circulated.

Lochshore

The group have met twice since the last update and agreed their Terms of Reference and Action Plan. Their funding application advanced to stage two on 11 October 2019 and feedback is expected in January 2020. The group's next meeting will be held on 20 February 2020. An open day will also be held on 23 May 2020.

Grant Funding

Councillor Barr highlighted that the time taken between grants being awarded and the funds being transferred to the applicant is causing issues for some groups. Angela Morrell agreed to look into this.

3. Active Travel

The Partnership received a verbal update from Kate Cuthbert, Active Travel Hub Officer, on the Active Travel Hub which has opened in the Trinity Church, Irvine in 2019 and a number of active travel initiatives in the Garnock Valley and across North Ayrshire including Nordic walking, health walks, bike maintenance classes and the closed cycle loop in Irvine. Members were advised to visit thetrinity.org.uk for more information.

Noted.

4. Local Development Plan Update

The Partnership received a presentation from Jim Miller, Senior Manager (Planning) on the Council's Local Development Plan.

The presentation provided information on:-

 the Timeline for the Local Development Plan 2, which commenced in 2016 and following engagement, consultation and examination was adopted in 2019;

C. Pieraccini

A. Morrell

- the shared vision of the plan that every person in North Ayrshire is valued and should have the best opportunities to live their life to their full potential;
- four strategic policies Spatial Strategy, Placemaking, Strategic Development Areas and Delivery on Community Priorities;
- four detailed policies Successful, Sustainable North Ayrshire, Natural, resilient North Ayrshire, A More Connected Place and A Low Carbon North Ayrshire;
- new Housing allocations a 10 Year Plan for the delivery of more homes in North Ayrshire; and
- the next steps that will include an Action Programme, followed by the National Planning Framework and Regional Spatial Strategy, Monitoring, New Local Development Plan (incorporating ongoing engagement with Locality Planning Partnerships and communities) and Local Place Plans.

Members asked questions and were provided further information on the National Planning Framework and how the Regional Spatial Strategies can influence the content of this in terms of links to community planning and public health.

Noted.

5. Community Wealth Building

The Partnership received a presentation from Caitriona McAuley, Head of Economic Development and Regeneration, on community wealth building.

The presentation provided information on:-

- community wealth building as a transformative approach to local economic development, developing wealth with local roots and ownership;
- the 5 pillars of community wealth building procurement, employment, land and assets, financial power and democratic ownership of the local economy;
- examples of procurement expenditure in Preston;
- developing Scotland's first Community Wealth Building Strategy;
- securing £3 million Ayrshire Growth Deal CWB Fund: a regional approach to CWB;
- work with our local and regional anchors via the CWB Commission to deliver bold ambitions;
- the Garnock Valley priority Work and the Local Community with 37 new business start-ups in 2018/19 and 40 growth companies account managed by NAC Business Development;
- a number of discussion points to gather feedback which will help shape community wealth building in North Ayrshire.

Members asked questions and were provided with further information on the assistance that can be given to local businesses to ensure they are competitive when bidding for public contracts and the Council's Quick Quotes process for contracts for supplies and services between £10,000 and £50,000 and for works between £10,000 and £100,000.

The Partnership agreed (a) that the discussion points raised in the presentation would be considered by the Work and Local Communities working group at their next meeting; and (b) noted the contents of the report.

C. Pieraccini

6. Community Investment Fund

The Partnership were asked to consider one full application for CIF funding and one expression of interest from the Beith Community Development Trust and Radio City Association respectively. Prior to consideration, Angela circulated a CIF diagram which details the process. Councillor Anthea Dickson requested that pre agenda be added to the diagram.

A. Morrell

Beith Community Development Trust

The Partnership considered an application for £43,500 of CIF funding for their YOUth Lead project which aims to provide skills development, leadership training and volunteering opportunities in the local community to young people.

Members asked questions of the applicant and were provided with further information in relation to:

- the feedback received during the project pilot and other projects which the organisation has organised in the past;
- additional benefits the community would receive from the investment:
- the scope to spread out volunteering opportunities across the Garnock Valley to minimise the need for young people to travel; and
- recent problems with antisocial behaviour in the Garnock Valley and how the project could help address these issues.

The Partnership unanimously agreed to support the application and recommended that the North Ayrshire Council Cabinet approve the application.

R. Arthur

Radio City Association

The partnership considered an expression of interest for £60,000 of CIF funding to fund two project manager posts to deliver two projects, a hydro scheme and single wind turbine, from the current prototype phase to full development.

Councillor John Bell advised that, while he used to be a board member of Radio City some years ago, he now had no connection to the organisation and had no interest to declare.

Similarly, Councillor Donald L Reid advised that he also was a member of Radio City many years ago but now had no connection to the organisation and had no interest to declare.

Members asked questions of the applicant and were provided with further information in relation to:

- the reinvestment of the revenue generated from the projects, how these funds would be distributed and who would manage the distribution:
- the figures which have been provided in terms of the expected revenue, how these figures were arrived at, why this was not included on the expression of interest and the format of the expression of interest form which does not lend itself to providing a detailed analysis;
- links between the project and community wealth building; and
- the site of the projects and their current uses and whether it would be possible, if the application advanced to the next stage, to provide images of the site to members.

Members debated whether the applicant should be asked to resubmit their expression of interest with more detail or if a full application should be submitted for consideration.

The Partnership agreed to request that the applicant submit a full application for CIF funding which would be considered at the meeting on 17 March 2020.

James Waite requested that his objection to the decision be recorded.

7. Locality Officer Update

Christina Pieraccini made reference to her update on work which has been undertaken in the locality, noting that it had been circulated with the papers, and highlighted the following points:

- the Community Development Team and HSCP worked together to run a free Christmas lunch event at Montgomery Court which was attended by 42 people;
- the Dalry Street Work Initiative which was developed in partnership with Police Scotland as a result of an increase in reports of youth disorder in Dalry and will engage with young people in the area to build relationships and to offer an alternative to anti-social behaviour; and
- Police Scotland recently confirmed at a Beith and District Community Council meeting that work to upgrade the CCTV system would be taking place.

A. Morrell

	The Partnership took this opportunity to thank Sergeant Joe Murdoch for his work with the Locality Partnership and local community councils and to wish him luck in his new role. Angela Morrell confirmed that a letter of thanks would be sent on behalf of the Partnership.	A. Morrell
8.	HSCP Locality Forum Update	
	The Partnership received an update from Theresa Potter on the work undertaken by the HSCP Locality Forum which included information on:	
	 addressing social isolation and loneliness as an issue not only faced by the elderly but also younger generations; a 2020 events calendar which will make it easier for members of the public to find out what is going on in their area; a free Christmas lunch event held at Montgomery Court which included a number of activities such as arts and crafts, bingo and a performance from the St Bridget's Primary School Choir; and future Thinking Differently Doing Better events which Partnership members have been invited to attend. 	
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9.	Noted. Locality Plan Progress	
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	An update was provided on the work carried out by each of the Partnership's sub-groups.	
	Moving Around	
	The travel needs analysis will be put out to tender at the end of February 2020.	
	Work and Local Community	
	James Waite raised the CIF application from the three Garnock Valley Community Councils for funding to hold 3 participatory budgeting events which was recommended for approval by the Partnership prior to being deferred by the NAC Cabinet at a Pre Agenda meeting.	
	Discussion took place on the lack of clarity around the decision to defer, the CIF application process, appropriate uses of CIF funding and the communication following the decision.	
	Members requested assurances that all future decisions relating to CIF applications recommended for approval by a Locality Partnership to NAC Cabinet. That cabinet decisions would be fed back to the Partnership and applicants promptly.	A. Morrell
	It was confirmed that the match funding offered by the Scottish Government would be awarded despite the decision by Cabinet to defer the application.	

	Facilities and Amenities	
	Work on the consultant's brief for the Garnock Valley 2020 Vision remains ongoing.	
	Noted.	
10.	Membership	
	The Partnership were informed of an application, submitted by Trish Wallace, to fill the Community Representative vacancy.	
	The Partnership unanimously agreed to appoint Trish Wallace to the role of Community Representative.	J. McGee
11	Garnock Valley Young People	
	Garry Tait provided an update on the work undertaken with young people in the locality, highlighting the following points:	
	 12 pupils at risk of expulsion are being worked with to improve their attitude towards school and life in general - so far, the results have been positive; the group is looking to link up with the Beith Community Development Trust to help young people gain skills and experience which will help them when looking for jobs; a meeting has taken place with the Beith Skate Park group to discuss further development of the facility; and the sport drop-in sessions in Dalry continue to be well attended. 	
	Noted.	
12.	AOCB	
	The Partnership were informed that Police Scotland were seeking a representative to join the group which is responsible for distributing the Proceeds of Crime fund. Interested members were asked to contact Christina Pieraccini for more information.	C. Pieraccini
	The Partnership received an update on the revamped Provost Awards which will be split into localities for 2020. The awards will officially be launched on 14 February 2020 and nominations will close on 20 March 2020.	

The meeting ended at 9.20 p.m.



The CIF will support proposals and projects that:

- Connect with:
 - o The North Ayrshire Fair for All Inequalities Strategy;
 - o the Community Planning Partnership (CPP) and Locality priorities; and
 - o North Ayrshire Council's (NAC) values, priorities and business objectives.
- Fulfil a compelling need and do not duplicate existing services or facilities;
- Provide long-term, sustainable, positive results for the greatest number of people possible;
- Exhibit project and/or organisational innovation in their approaches to their work in their way
 of addressing community challenges and in their request to Locality Partnerships and the
 Council;
- Come from (an) organisation(s) that is financially viable (can provide financial statements upon request) and efficiently and effectively managed. This can include an organisation to be created to deliver the project;
- Include options or potential for NAC and CPP employee engagement and volunteering where possible; and
- Include measurable outcomes and can report to NAC on outcomes on a regular basis.

When to apply and how?

- LPs should continue to engage with their communities, and stimulate interest in the CIF. The Locality Partnership will then strategically assess the applications, make links and look at the funding 'in the round'.
- If the partnership supports a bid then the group will be encouraged to submit a full application form (attached), which they will decide upon before making a proposal to Cabinet for final approval.
- The finalised proposal will go to the next suitable Cabinet for final approval.
- Forms should be returned to your Locality Officer, by email if possible:

Christina Pieraccini

Locality Officer - Garnock Valley

Connected Communities North Ayrshire Council Walker Hall 45, Main Street Kilbirnie KA25 7BX

Tel: 01505 680203 Mob: 07966 160854

Email: cpieraccini@north-ayrshire.gov.uk

For more information see the guidance form here: http://www.northayrshire.community/wp-content/uploads/sites/60/2018/06/community-investment-fund-guidance-notes-17-12-17.pdf



1. Details of your organisation

Name of Organisation RADIO CITY ASSOCIATION

Postal Address for Correspondence
RADIO CITY, 1A BRIDGEND KILBIRNIE, KA25 7DF

Name of Contact Person

GORDON MCGUINNESS / ALLAN WILSON

Position in Organisation CHAIRMAN / DIRECTOR

Telephone Number

Email Address



2. Brief description of your organisation

Please include its legal status, aims and objectives, activities or services provided and how long it has been in existence.

The Radio City Association (RCA) is a community anchor organisation that was formally established in November 1999 following the establishment of a steering group in 1997 to redevelop the historic art-deco style Radio Cinema building. The RCA is an OSCR registered charity (SCO42718), with the overall objective of improving life of residents in the Garnock Valley. The concept of Radio City is that of community involvement and participation linked to ongoing community development.

In July 2002 after raising c.£2.5m from a wide variety of partner sources, both public and private, construction commenced to convert Radio City from a derelict cinema in the former steel town of Kilbirnie & Glengarnock, a highly deprived area, to a state of the art Healthy Living Centre opening in December 2003. It is now the only remaining functional such centre from fifteen comparable 'Millennium' projects, as all its contemporaries have since closed their doors, suitable testimony to Radio City Association's commitment to sustainable development. The vision that has been established for Radio City is to develop a vibrant community partnership, growing opportunities for lifestyle change across health, learning and employability to enable inclusive economic growth and sustainability.

The purposes and aims of RCA are set out within the **charity's constitution**, these are broad in scope and are namely;

- To provide recreational facilities within Garnock Valley ("the Operating Area") and organise recreational activities within the Operating Area with such facilities/activities being available to members of the public at large, with the object of improving their conditions of life.
- To advance the mental and physical health of residents of the Operating Area To advance education, and in particular (i) to increase public knowledge and awareness of issues relating to health, drug abuse and alcohol dependency and (ii) to provide or assist in the provision of learning activities for pre-school children or (in relation to out of school hours or holiday periods) children of school age.
- To relieve poverty within the Operating Area by the promotion, provision and facilitation, as part of a wider strategy, of various initiatives, schemes and programmes of an economic development and social nature.
- To promote and/or provide training in skills of all kinds, particularly such skills as will assist residents of the Operating Area in obtaining paid employment.
- To promote, establish, operate and/or support other similar schemes and projects, which are
 in furtherance of charitable purposes, for the benefit of the community within the Operating
 Area

To consolidate these objectives, Radio City Association recently sold the Radio City building to the Priory Group, maintaining a Service Level Agreement. This enabled RCA to continue its work delivering



community development and allowed Priory Group to provide extensive educational and training opportunities for disadvantaged young people as part of a Community Benefit Agreement. The Radio City formerly a derelict site under threat of demolition is now one of the largest sources of inward investment and employment in the area with over 80+ FTE positions in order to provide education for up to 40 children outside of mainstream education and in residential care as well as continued operation of the community café and multi-purpose hall.

To further continue the Radio City Association's commitment to local sustainable development, RCA has developed the "Electric Valley" initiative with focus on 'clean growth' developing a circular energy economy using zero carbon technologies to facilitate community wealth building and empower local people. Specifically, the "Electric Valley" involves development of a 2.5MW single turbine community owned windfarm and a small-scale hydro scheme in partnership with Scottish Water, the latter being a first of its kind project in Scotland. The revenues generated from these projects will be utilised for re-investment in the local area supporting a range of strategic objectives to provide a legacy benefit to the social, economic and environmental well-being of the Garnock Valley through strategic, targeted re-investment projects as well as funds for benefit to the local community.

The RCA has developed the "Electric Valley" with seven areas of strategic focus, as identified in the Electric Valley Reinvestment Strategy document, in order to combat socio-economic issues in the Garnock Valley and target of reinvestment of the renewable energy projects into identified local projects that will support and develop the social and economic fabric of the area, creating new community assets and investing in people. In addition, the development of the micro-grant community fund will aid local people in gaining new skills, tackle the climate emergency through innovation, support voluntary groups, participate in events, support wellbeing and assist young people. There is also a proposed community development benevolent fund to develop locally constituted groups and also create new enterprise schemes. RCA also propose to establish a research institute with links to Strathclyde University and Ayrshire College to create an economic development cohort that communities can use to further their own development objectives. Taken together these three strands of community funding create a holistic approach that can address local problems.

The Electric Valley (EV) programme will work to resolve underlying local issues that have prevented inclusive growth and seen social conditions worsen and economic disparity continue for many years by fundamentally re-aligning the way the economy works in favour of the community with a novel approach to community wealth building. In addition, EV will tackle the challenges of the future, such as ensuring a "Just Transition" in the decarbonisation of the economy in the midst of the Climate Emergency, and future technological revolution that will change the nature of work and society. This will be done by harnessing the potential of local people to address these challenges and seize upon the enormous benefits and counteract the acute effects, creating new community wealth by investing in our community by means of; skilled employment, tackling social injustice and economic inequality, as well as leveraging additional funding into projects and fostering partnership with other anchor institutions to build sustainability and start to reverse the damning statistics highlighted in the socio economic analysis.



3. Title and summary of proposal

Tell us about your idea. Please describe in as much detail as possible, what the funding will be used for.

Please include:

- where it will be held / delivered
- who is your target audience
- who will benefit from it and how
- any partners that are involved.

Project Title: "ELECTRIC VALLEY"

Attached Documents

Relevant Employment Documents

- RCA Safe Recruitment Policy
- RCA Privacy Policy
- RCA Safeguarding Policy
- RCA Equal Opportunities Policy
- RCA Employers Liability Insurance

Wind Project

- Grid Connection Documents
- Wind Analysis Report
- Financial Model (Wind)

Hydro Project

- Gilkes Turbine Information
- Wallingford Hydro Flow Report
- Financial Model (Hydro)

Financial and Re-Investment

- Electric Valley Socio-Economic Analysis
- Electric Valley Policy Framework
- Electric Valley Re-Investment Strategy
- Knox Institute Design Video

Other

- RCA CIF Presentation (at LCPP Meeting)
- Draft Community Fund Agreement
- Draft SCIO Constitution



Electric Valley Executive Summary

The Garnock Valley faces severe challenges which present a barrier to inclusive growth and creating a more sustainable economy locally. These challenges are examined in further detail in the attached Electric Valley socio-economic analysis but can be broadly summarised as; Declining young and working age population – resulting in fewer younger people in the area and resulting in population decline and decreased economic activity. Increasingly ageing population - creating an increasing demand for health and well-being services further straining public services with finite resources. Economic and social recovery from the closure of traditional industry – The closure of Glengarnock Steelworks in the 1980's created loss of employment in a faltering local economy and worsening social exclusion in the last decade. Perception by the community that the Garnock Valley is a neglected area of North Ayrshire -A common trait of the Garnock Valley is the opinion that investment is directed to other areas of North Ayrshire which appear to the observer to be faring better comparatively. The electric valley can be a catalyst for change at a community level that whilst not being a panacea will work to resolve issues at a community level - addressing local priorities. Gross Inequalities in areas of Health, Wealth and Education – The area has significant challenges in terms of public health outcomes and economic disparity as examined in the socio-economic analysis report, particularly in areas of household income and female employment, in addition to poor levels of educational attainment which underpins the wealth gap.

In order to address these ongoing and persistent issues, RCA has developed a Community Wealth Building approach in the Electric Valley. The Electric Valley is a reference project that will evidence how the "Just Transition" can be equitable and bring about lasting community benefit and economic and social change through a programme of Community Wealth Building in action.

The Electric Valley as proposed is an innovative way forward for the benefit of the Garnock Valley community, this creativity will be required in order to address future challenges the Valley will face through technological development and decarbonisation in coming years, in addition to the long-lasting, latent issues that have prevented inclusive economic growth in the Valley for decades and seen social injustice continue.

The climate emergency ensures that the poorest suffer the impacts the most as they will prospectively in the transition to a 'green' economy of the future. The Electric Valley is a bold proposal that ensures the green economy is used for the common good rather than pushing out those who would not have access to its benefits economically.

The proposal is materially different to all *promises* of community benefit from commercial proposals that have come before.

The development of community renewable energy schemes that are 100% in community ownership is a turning point in the local economy that can transform lives and prospects for individuals locally, kickstarting a shift in the way the economy operates by creating new opportunities that would



otherwise not exist and challenging the underlying social problems that have persisted in the area consequently.

The challenges are big and in order to address them the vision needs to be radical that's why RCA has developed the Electric Valley strategic investment. The support from the CIF will assist in putting words into action, developing business and implementation plans and enable development of the energy schemes

In order to achieve a "Just Transition" in the future decarbonisation of our economy, the effort has to be community led to be truly equitable. This includes Electric Valley proposals for investment in green technology such as electric vehicles as improvements in air quality should not be determined by personal wealth and community led efforts to eradicate 'fuel poverty' by utilising local sources of green energy. The potential for creating a new local, social economy with the Electric Valley is a realistic prospect.

By looking to co-create with other local institutions and community anchors the Electric Valley is a proposal with community wealth building at its centre that will achieve scalability and potentially be perceived as an exemplary reference project of how communities can work to tackle the challenges they face. The Electric valley is reflected by the priorities of the local community in the Garnock Valley and in accord with strategic plans of the council and at both Governments at a national level.

The resultant effect is the creation of a community benefit fund based on the **Scottish Government guidance of £5,000 per MW (RPI Index Linked)** for a micro-grant scheme that will assist individuals to support local individuals in the community and voluntary organisations as well as a separate benevolent fund for local constituted community groups and to support new enterprise schemes. This is a novel approach in Community Ownership of renewable energy schemes, as it has not been replicated in this format elsewhere.

This community fund is of course in addition to the <u>full reinvestment of all net funds</u> in local strategic projects utilising the re-investment strategy designed by RCA based on extensive socio-economic analysis of the local area and examination of local priorities and strategic plans at local and national level. There are various high-level plans that have been set out as possibilities. These will be explored further for their business potential and developed with the assistance of CIF funding. The Electric Valley will unleash bold, blue-sky thinking at a community level, establish a community resource and open up new channels of creativity by building community capacity to deliver change at a local level.

This is not a short term project with limited outcomes but a long term project that will deliver for the community for generations, providing for greater resilience for the community to face the challenges of the future and address the underlying issues such as economic disparity and the inequalities in the outcomes of health and education that have presented barriers to inclusive growth locally for decades.



Electric Valley Background Financial Information

Finance Summary Wind

Capital	
Turbine Cost	Approx. £1,700,000
(2.5MW Nordex N90 – variance depending on Euro Exchange Rate)	
Grid Connection	Approx. £300,000
Balance of Plant	Approx. £400,000

Gross Revenue	Approx. £7,200,000
(25 Year Operational Period based on P90 Export Price 3.86p/KWh)	
Operation & Maintenance Costs	Approx. £70,000 PA
(includes community fund, maintenance, staff, accounts etc.)	
Amortization / Debt Service	Approx. £2.5million
(vary depending on interest rate and negotiation over loan-period)	

Finance Summary Hydro

Capital	
Turbine Cost	Approx. £950,000
(1186KW Gilkes Twin-Jet Turgo Turbine)	
Grid Connection	Approx. £200,000
Balance of Plant	Approx. £400,000

Gross Revenue	Approx. £5,000,000
(25 Year Operational Period based on P90 Export Price 6.5p/KWh)	
Operation & Maintenance Costs	Approx. £80,000 PA
(includes community fund, maintenance, staff, accounts etc.)	
Amortization / Debt Service	Approx. £1.5million
(vary depending on interest rate and negotiation over loan-period)	

Assumptions on Revenue Forecasts (Energy Marketing)

Anticipated revenue return for the wind turbine has been established using the P90 figure. P90 is all about quantifying the uncertainty of annual energy yield predictions. A P90 figure is the level of energy generation that is forecasted to be exceeded 90% of the year. This is a more conservative estimate and it comes with a lower level of risk, as 90% of the time the generation could be exceeded and therefore could accelerate the financial payback targets.

In regard to the Wind Turbine the P90 figure includes the assumption of a 39% Capacity Factor as established by the Wind Survey report provided by Prevailing (attached)which gives an annual output of 7,440,000 KWh over 20 years.



In respect of the Hydro scheme the morphology modelling produced by Wallingford Hydro (attached) who provide river modelling for SEPA amongst others, provides the flow duration curve which demonstrates the minimum possible extraction rate for the hydro scheme that can be approved by SEPA. As this is the conservative estimated minimum flow level, it is again likely this will be exceeded. This information is combined with energy production estimates for Gilkes Twin Jet Turgo Turbine to provide a capacity factor of 25.6%. This gives an energy output of 2,661,433KWh per annum for the hydro turbine. These figures are baseline projections as the lowest possible energy output.

This results in the anticipated lowest level of gross community benefit that will accrue on the renewable energy schemes and could be exceeded, however RCA would rather 'under-promise and over-deliver' on these expectations. This equates to a return of approximately £3million for the wind turbine and £1.5 million for the hydro turbine, based on the lowest possible estimate of the P90 energy generation estimate with low capacity factors and also on the low export price of 3.86p/KWh for the wind turbine and 6.5p/KWh for the hydro turbine providing an overall conservative picture on the prospective return to the community in the strategic investment. This is the minimum level of funds that would be directed towards the strategic investment projects as the community fund and other costs are included in 0&M costs.

The market for energy production has changed rapidly in recent years with the removal of Feed-in-Tariffs (FiT) and Renewable Obligation Certificates (ROCs). The RCA's export price for electricity is based upon an indicative power purchase offer of 3.86p/KWh for the WTG and 6.5p/KWh for hydro to underpin revenue forecasts. This again may be exceeded dependant on potential negotiation of a Virtual PPA or Private Wire connection rather than selling wholesale to the grid. RCA has entered discussions with a variety of large-scale users in the local area and beyond with prospective PPA's, this could prospectively help secure local jobs by reducing energy costs whilst also delivering greater financial benefit to the community.

In addition, the rollout of the Smart Export Guarantee (SEG) by the UK Government Business, Energy and Industrial Strategy (BEIS) Department makes it incumbent on utility companies with >100,000 customers to offer a route-to-market for community generators <5MW for at least 7 years. This *could* result in additional revenue albeit on a lower gross price. RCA has engaged with BEIS on the SEG in consultation and phone calls with civil servants and UK Ministers in order to determine the likely benefit of the SEG to the Electric Valley schemes. The UK government has also announced the relaunch of onshore wind auction pricing similar to the Contract for Difference (CfD) auctions that taken place for offshore wind that could potentially enable higher market 'strike price' for onshore wind.

The Market Conditions for electricity can change as with any commodity, with the UK Government shifting to an increasingly market driven system. Currently the market price for electricity is down due to the number of increasing CCGT Turbines supplying the national grid and the hedged price of Gas declining since Summer 2019, with Gas forwards trading lower than they have for some time, which is continuing to drag power prices down.



Wind capture prices are also down as high capacity factors this winter - as a result of the stormy weather - has led to a higher price cannibalisation effect on wind power, currently estimated to be resulting in 6% lower captured prices, which market participants are factoring into expectations.

RCA expect it will take a small demand/ supply-side shock for this to change, and expect that with future energy demand anticipated to exponentially increase as a result of decarbonisation of road transport and heat, with the resultant effect of higher energy demand and prices in the long term. Fixed prices under a 100% offtake could rise in the next few months for unsubsidised distribution connected wind & hydro, for 1-2 year and longer-term contracts and could be additional with an element of dispatchability. It is also expected increased sale prices would occur with an aggregator who would look to build it into Balancing Mechanism (BM) / Ancillary services (especially Fast Reserve (FR) / Firm frequency response (FFR) alongside their other assets.

Therefore, RCA's revenue projections are a conservative best prediction for minimum gross community return based on the projections made by independent third-party consummate energy professionals and engagement with stakeholders including prospective buyers of the generated electricity and BEIS officials and RCA's professional advisers

The revenues will be used to fund the strategic investment projects and the community funds as proposed. There will be other costs incurred including operational costs such as payment of any staff and maintenance of offices. All spend will be audited and published in line with all OSCR regulations and UK Company Law and RCA will be transparent in all spend. RCA also maintains a reserves policy which requires for savings to be put aside for unexpected events.

Charities are occasionally criticised for not spending every penny directly on their cause. It is reasonable for a small proportion of a charity's budget to be used to pay for administration or support activities to ensure the charity is run legally, this may include internal and external audits, legal advice for trustees, costs of holding trustee meetings and preparing statutory accounts. It also includes staff costs and running costs such as essentials like an office, computers, transport, insurance and proper accounting – all of which are necessary to run any effective organisation, and charities spend as prudently as possible in order to focus income on furthering their cause. These costs are relatively fixed and charities are required to spend this money in order to fulfil their legal duties. These essential costs are usually included proportionally in the charity's accounts across all four spending areas (charitable activities, grants, generating funds and governance). All charities aim to keep governance and administrative costs as low as possible. But it's inevitable they will spend some money in these areas if they want to function effectively and legally.



In operation of the turbines there are also a variety of costs including transmission costs for using the Grid Network known as Distribution Use of System (DUoS), which can vary based on the Allowed Distribution Network Revenue (ARt) EDCM (Extra-High Voltage Distribution Charging Methodology). There are also Balancing Services Use of System (BSUoS) charges. The Operation and Maintenance (O&M) of the turbines is the main cost alongside Insurance Costs, Balance of Plant Costs in addition to costs for Metering, LV Supply and Communications to ensure safe operation.

This is in addition to debt servicing for cover of the capital costs of the project and amortization of debt. The initial capital cost plan as prepared has assumed an allowance for inflation in line with the BCIS Tender Price Index for inflation at 8.5%.

CIF Proposal Summary

The CIF funding support will enable occupancy of vacant high street unit (proposed as one of ground floor shop units of Knox Institute as phase one of redevelopment project as part of ongoing Community Asset Transfer). This will serve as the Electric Valley office allowing community engagement in a prominent town centre location allowing for a palpable sense of ownership by the community of the CIF Investment and increased awareness and engagement by the public of the Electric Valley project.

Support for office fit-out and procurement of fixtures, fittings and equipment (FF&E) are also required and the RCA's procurement strategy outlines the hierarchy of procurement designed to support the local supply chain and socially minded business as the first priority. Support for operational costs are also requested to fund essential functions. This will allow RCA to establish the organisational readiness to prepare for investment and distribution of funding as well as help improve governance and transparency of RCA ahead of distribution of funds providing a main street base representing a modal shift for a voluntary organisation.

The investment will result in the creation of 3 jobs (1.75 FTE) to professionalise the organisation, including a student placement focused on RCA facilitating Community Wealth Building, with RCA as a community anchor organisation encouraging collaboration with other anchor institutions in North Ayrshire in future projects.

The responsibilities of the job roles are extensive and fluid in nature but generally include negotiating terms with the Scottish Investment Bank and commercial lenders to secure financial agreement to develop the renewable energy projects, submit additional planning arrangements for road access to NAC, negotiate with Glasgow International Airport for PSR Terma mitigation, work with Scottish Water Project Managers and with dedicated NSO's to develop the Hydro Scheme, Engage with SEPA regarding CARS Licensing process and morphology studies as well as negotiating with turbine suppliers and developing detailed transportation studies, Procure the turbines and other tendering exercises to develop the projects. Also required will be oversight of the refurbishment of the Knox Institute office, establishment of the research Institute and oversee development and administration of the strategic re-investment proposals and the community investment funds. Effective and efficient Business administration will also be a requirement regarding registration and compliance with Statute



and other administrative duties to ensure transparency and good governance in the interim period before the energy projects are operational.

CIF Proposal Detail

The proposal for CIF Funding is to take forward the Electric Valley project to the next stage of operation supporting the RCA through a myriad of upcoming requirements to secure the capital investments for project development, transitioning from the voluntary efforts of a small group of motivated professionals and advisors to a professional organisation capable of delivering the significant re-investment proposals specified thus far in the Electric Valley programme of works. The CIF in so doing will connect with Fair for All Strategies, the GVLCPP priorities and NAC's values, priorities and business objectives and further facilitate the investment of £ms in future job creation and expansion of training opportunities and the physical regeneration of local community facilities.

North Ayrshire Council is a study area on community wealth building by the **Centre for Local Economic Strategies (CLES)** and is embarking on a 'deep town' approach that would be complimentary to the council administration's ambitions. Drawing on learning from around the UK on Community Wealth building as a response to fiscal constraints of local government and reduced governmental spending the Radio City Association's Electric Valley can be an ambitious community led solution that can be delivered with confidence.

The CIF funding will enable RCA to liaise with external stakeholders on a professional basis including those already engaged such as Strathclyde University, West of Scotland University & Ayrshire College, local business leaders and the wider community as well as leveraging in partner organisations. This will all facilitate community wealth building by drawing in other local anchor institutions and additionally working with North Ayrshire Council to enable the development of the 'Deep Town' Approach.

The project delivers on several aspects of 'Deep Town'. As identified by the policy framework analysis the objectives of the Electric Valley are in accordance with strategic initiatives and plans at local and national level. The project offers additionality with the leveraging of future funding and attracting inward investment as well as working with local anchor institutions to attract active involvement in partnerships in into the Garnock Valley. In addition, the significant potential the project offers for investing in the local area and local people for the foreseeable future. Locality Planning Partnerships were established under the Community Empowerment Act and the Electric Valley is an ambitious community led development project. The social entrepreneurism of the Electric Valley is embodied by the Community Empowerment Act which aims to facilitate such schemes.

The Electric Valley project has support funding from sources including North Ayrshire Venture Trust (NAVT) which will create a community liaison post, UK Steel Enterprise supporting the regeneration of the office, Paths for All which has supported development of an active travel strategy to assist in the modal shift of transport to more environmentally friendly means and will allow RCA to provide a voluntary Active Travel hub in the office facility in conjunction with the Architectural Heritage Fund



which has allowed for creation of the detailed business plan and schematic drawings of the office facility proposals.

The Radio City Association operating area covers the entire Garnock Valley as by its nomenclature does the Electric Valley Project. Thus far the voluntary efforts of those proposals, encouraged by NAC Planning Authority for re-investment to be included in the planning application, have been situated mainly in Kilbirnie purely because of personnel constraints in developing business plans. The RCA has identified a number of prospective redevelopment projects located in **Beith** and **Dalry** and a number of schemes which can be extended across the Garnock Valley. The support from the CIF would allow for these projects to be developed to work alongside the community engagement process in all areas of the Valley which will assist in the ambition to further expand the consultation exercise in **Beith** and **Dalry**. This consultation will reach out in its scope beyond the usual format to engage with those who often are not aware of or involved in local activities and projects.

The proposal will bring significant and long-term benefits to the Garnock Valley community addressing the dereliction of the main street of the Garnock Valley town of Kilbirnie with phase one of the Knox Institute project and further ambitious projects already identified as potential reinvestment in **Beith, Dalry** and elsewhere across the Valley.

The funding support will facilitate re-investment in the area, supporting the development of the Electric Valley with preparation of detailed business proposals to target the strategic re-investment in addition to the exploration of the multiple available avenues of the Electric Valley micro-grants scheme, the Community Benevolent Fund and in the strategic project investment.

Office Details

The proposal is for the office facility to constitute the first phase of the Knox Institute long term redevelopment project and will offer potential for involved to stakeholders to participate, encouraging further economic and social enterprise activity to take place in the Valley. The Institute project came out of a need to address local economic stagnation and the vacant nature of the Main street. It is like Radio City - central to the town both geographically and overall in its perception to visitors and residents and a visual representation of the local issues that need to be tackled. The project would see the building utilised as a community asset rather than a derelict liability. It will seize upon the town's proud industrial and philanthropic past and demonstrate hope for the future. The redevelopment of the ground floor of **Knox Institute** office has been developed as a strategic Electric Valley re-investment project.

Additional funding leveraged in includes the £3,000 from the **Architectural Heritage Fund** which has allowed for detailed proposals of the Knox Institute to be prepared including Architectural Design and Costings. In addition, **UK Steel Enterprise** have committed £2,500 in order to support office costs in the Knox Institute. The support of the first phase will also allow for greater confidence in delivery of the project in the long term with the involved stakeholders and with the community.

It is the aim of the project to redevelop the Knox Institute constructed in 1892, a category B-listed building at the heart of Kilbirnie town centre to make it a focal point for local people providing



economic and social regeneration by creating a social enterprise and community facility promoting the third sector and being a 'Hub' for social action in North Ayrshire creating a social and solidarity economy in the Garnock Valley as an anchor institution.

The project will result in the creation of an anchor institution that will facilitate community wealth building and produce a "start-up ecosystem" focused on social entrepreneurs. The opportunity is to create "spin-out" working in collaboration with local **FE Colleges and with Universities** to increase productivity within the sector and create research collaboration through RCA's proposed **Community Knowledge Bank** and provide a seed accelerator to face the community's challenges such as the evolving tech-sphere.

It will tackle inequality produced by welfare reform and longer-term poverty as evidenced in the socio - economic study attached to the CIF application. The KI can therefore act as a spin out innovation centre outpost and collaborate with other similar projects.

Drawing on New Urbanism theory and urban planning learning from Melbourne (Victoria), Australia and Portland (Oregon), USA and Paris (France), the development of the idea of the 20 minute neighbourhood with the Knox Institute at its centre offering new services for the general public and being a stimulus to allow for the Electric Valley to encourage redevelopment for housing, business and community within the 20 minute focus, creating what is termed as a polycentric network of partnership between communities, the municipal authority, business and other stakeholders.

The town of Kilbirnie suffers from significant deprivation, in part a legacy of the closure of the Glengarnock Steel Works and the associated loss of employment in the 1980s. This has resulted in long term social exclusion and lack of opportunity in both Kilbirnie and the wider Garnock Valley. Kilbirnie shares with Stevenston the unwelcome distinction of being the only town in North Ayrshire not having any SIMD data zones within the more prosperous fourth or fifth quartiles.

There is, therefore, a demonstrable need for social enterprise, charities and the wider third sector to work together to create an alternate local economy and provide a level of services to seize upon the currently untapped potential of the sector, creating local job opportunities, growing the local economy, supporting local people through charitable and social projects and ensuring that redevelopment is 'community led' providing a sustainable future for the Garnock Valley and its people.

"The Institute" redevelopment can help attract inward investment from other social enterprises by having a bespoke space allowing for the growth of the Social Enterprise and wider Third Sector in North Ayrshire. It will create the opportunity to innovate through Public-Common Partnership by entrusting the governance and management of assets such as the Knox Institute to democratic, citizen-led organisations such as RCA and allowing reinvestment of gains back into the community and the proportionate surplus generated enabling for growth and capacity while the rest goes to capitalise other collective ownership schemes.



Job Details

The proposal is to support three jobs prospectively in order to professionalise the organisation and meet requirements going forward in the Electric Valley Project. These posts will assist in providing economic analysis to support the development and regeneration of North Ayrshire's economy in the development of the Electric Valley.

The Chief Executive and Financial Director roles directly contribute to ensuring that the Electric Valley project continues to be developed by ensuring the organisation and administration of the Electric Valley project operated by RCA is in place. This includes all due diligence dealings and negotiations with lenders to realise the potential of the Electric Valley project by building resilient systems of working.

The student placement role provides a unique opportunity for economic development experience within a local context and provide an opportunity to learn and lead on various projects. This post will look to work with the Economic Policy team within the Economic Development and Regeneration Service of North Ayrshire Council.

The Electric Valley CIF posts will look to work with the council to ensure that North Ayrshire is at the forefront of developing policy and practical solutions to creating an inclusive economy. These posts will be expected to contribute to Community Wealth Building practices and achieve the ambition of transition to net zero carbon emissions.

All roles will be above living wage rates of pay which is and will continue to be the employment practise of RCA in the Electric Valley project. The roles as follow are also set out in further detail in Section 6;

Chief Executive Summary

Oversee all activities and advise the board on appropriate actions to be taken and provide for
good governance and oversight of operations by developing organisational readiness and
creating the research Institute, negotiate terms with lenders as well as leveraging in support
from various stakeholders creating new partnerships. The energy development projects will
be managed by the CE e.g. procurement policies and requirements for tendering.

Executive Finance Director Summary

• The EFD will be the financial comptroller of all processes of RCA business and provide audit trail of all financials to get best value in addition to provision of financial modelling for projects, working alongside RCA's engaged accountant to provide overview and transparency in all financial dealings. This will be essential in all due diligence deliberations with both the Scottish Investment Bank and the commercial partner as junior lender.



Community Wealth Facilitator

Placement opportunity for young local person aged 18-24 prospectively from Ayrshire College
in order to develop community wealth building in the Garnock Valley with RCA as Community
Anchor brining in alongside the College as a strategic partner in the Garnock Valley to develop
their presence locally. The CWF will work alongside the NAVT post to develop strategic
projects alongside the Community Liaison Officer as well as development of the Benevolent
Fund and Miro-Grant Community Fund.

Organisational Requirements Going Forward

Financial and Energy Development

The RCA will require support to bring the Electric Valley project to financial close, building upon the significant personal efforts and commitment of our dedicated volunteers, members and supporters to date. due diligence negotiations with prospective commercial lender for capital development programme and with Scottish Enterprise (Scottish Investment Bank)

Hydro Specific

- Ongoing technical engagement with Sottish Water Horizons dedicated project management team as well as NSO engineers and over development of hydro scheme
- Engagement with SEPA regarding CARS Licensing and River Flow monitoring
- Tendering for morphology and fish studies
- Ongoing engagement with SIB and Commercial Lender including extensive due diligence process, financial modelling and establishment of SPV
- Tendering for turbine and project management and civil works
- Negotiation of PPAs
- Overseeing wayleave process and grid connection in conjunction with SPEN
- Ongoing engagement with CARES, BEIS and all other stakeholders
- Establishing an RFI register and other PM activities

Wind Specific

- Engagement with Glasgow Airport regarding PSR Terma Mitigation
- Engagement NAC planning re: pinch point road alteration for transport of turbine and other transport requirements
- Ongoing engagement with SIB and Commercial Lender including extensive due diligence process, financial modelling and establishment of SPV
- Tendering for turbine and project management and civil works
- Negotiation of PPAs
- Overseeing wayleave process and grid connection in conjunction with SPEN
- Ongoing engagement with CARES, BEIS and all other stakeholders
- Establishing an RFI register and other PM activities



Project Development and Administration

- Develop business plans for strategic investment projects as well as the community benevolent fund and micro grant scheme.
- Organisational development to ensure that RCA is investment ready and governance procedures are adequate to maintain public confidence in the organisation as a respected local charity that has a track record of continued operation of 20 years +.
- RCA's cyber security protocols and other organisational requirements such as financial management will require to be maintained in an evolving digital environment and as the RCAs operations expand as well as full compliance with all regulations and requirements.
- Establishment of Community Knowledge Bank and Active Travel Hub.

Community Benefits

The CIF funding will offer a local young person a unique opportunity to be actively engaged in the project offering a variety of opportunities for personal development and learning by assisting in the development of a local approach to community wealth building in North Ayrshire prospectively in partnership with the council on the CLES 'Deep Town' approach.

The project funding will support renovation of vacant high street shop unit as phase one of Knox Institute Project improving perceptions of the town centre of Kilbirnie, giving a tangible sense of development of community priorities. The outlined community priorities will be developed through further consultation and engagement offering community aspiration through 'reach out' community engagement with persons not normally involved as well as the creation of the Electric Valley Community Forum. All of this will build both community and organisational capacity.

The delivery of the project vision will result in economic development opportunities with the ultimate consequence being the re-forging of the local economy focused on sustainable and inclusive economic growth. The project will bring additionality to the local area bringing employment and other new economic activity that was not pre-existing resulting in wider investment in the area. Other areas and communities have adopted this initiative in following a locally owned, controlled and focused projects and have recognised the potential of community ownership and the social enterprise sector.

The RCA seeks to follow these and in itself become exemplary to other communities by developing this project which will be capable of delivering significant, substantial and long lasting socio-economic benefits. These benefits and positive impacts will be seen at a project, community and strategic level. The proposal will provide immediate benefits in stage one to many and assist to realise further community focused and controlled projects to release further potential for growth through people, community enterprise and third sector community organisations that would not otherwise happen in the long term.

In technical economic terms, the additionality effects will be significant and the follow-on economic multiplier effects will generate a resulting positive ripple effect in terms of jobs, income and services provided in the local area. This will all provide enhanced community capability and capacity building



to create a stronger platform for sustainability and growth, addressing the severe challenges that the area faces and has faced for many decades. Other local projects have not had the change effect that this project will provide – it is a potential 'game changer' for the community and can be delivered with confidence.

This proposal will be a positive example of community enterprise and empowerment in action. This will enable community development led from and by members of the local community to show the enterprise, innovation and sustainability working together to create a balanced and valuable project. The project will look to seize upon the enthusiasm of younger generations for change and utilise their knowledge by embracing new ways of thinking and develop new ideas using technology to tackle the issues that have persisted for generations enabling community learning and development.

The positive outcomes from this should be recognised and they extend well beyond the immediate returns to the community – this project will open up creativity in realising the principles and ethos of a local circular economy that delivers for the people. It will do so in ways that address deeper underlying issues including population decline, outward migration of young and skilled people and a vast array of social issues prevalent since the economic decline of the area in recent decades. This is a community project for community benefit.

The statistics outlined in the socio-economic analysis document are startling but merely scratch the surface of an array of issues and represent a strong case for this proposal. There are a litany of other statistics which highlight the need for this type of development, with evidence from elsewhere that shows how the type and form of development proposed will realise significant benefits and positive impacts demonstrating the power of community led projects to address issues such as sustainability of communities, local capacity and confidence building and self-sufficiency in community economy facilities. The Garnock Valley area faces severe challenges that the project would make a material contribution to addressing.

As shown in the socio-economic analysis contained the Garnock Valley is one of the most prominent areas in need of this type of project and many would argue that it should have come forward before now. Community led investment of this type as proposed is needed given the decline of many post-industrial areas, including the Garnock Valley which is a prime example unfortunately. *It should be emphasised that it is incumbent on us all to act to support and assist the community realise its true potential.* It is the strong belief of RCA that this development can address many of the challenges in the local area. The evidence and professional views expressed in the socio-economic analysis annex report show the need for the development. The positive benefits from the development will change the prospects positively for many individuals and community groups currently bereft of such opportunities to improve lives and the sustainability of the local community without further dependency and reliance on subsidies and welfare support that is diminishing with prolonged budgetary pressures. The project benefits and impacts will change lives, addressing long term poverty and issues arising from welfare reform and in multiple other areas such as employability, skills and healthy living.



The econometric model to assess the potential job creation which is likely to result from the annual re-investment in the RCA's prospective "Electric Valley" projects, is predicated on evidence garnered from UK based projects on cost per job, utilising the HM Treasury Green Book - Regional Development Agency Appraisal Evaluation Guidance. Annual investment of £373,000 would create / safeguard a net of 18 jobs per annum (created or safeguarded) with job life of 10 years minimum. These jobs would be liable to be longer lasting given the evidence on persistence and self-containment which the UK Government Department of Communities and Local Government recognised is much 'stickier' in deprivation areas - such as SIMDs within the Garnock Valley. This however requires to be caveated by the fact that this relates to small and medium sized enterprises rather than social enterprises and community enterprises or groups per se, such as those liable to be the principle beneficiaries of the planned development investment. There is no suggestion however, that such jobs would be any less 'long term'.

The relevant calculation therefore is:

Revenue ÷ Cost per job × Multiplier Effect

 $£373,000 \div £30,000 \times 1.25 = 15.5$

Construction jobs additional at £145,000 (2.5 jobs a year) which results in a net total of 18 jobs per annum - based on Regional Development Agency (RDA) evidence from England (2003-15). Taken over the period of the twenty five year operational life of the Electric Valley project therefore, the job effect is likely to be even greater given the labour intensity of many of the projects to be supported.

In addition, the economic multiplier effects will add further rounds of benefit (from indirect expenditure and induced spending and inter-trading) with additional net positive impacts in the local economy. All this will increase capacity, resilience and sustainability emphasised by the RCA's strategic approach to creating and assisting projects that can become anchors in the economy and local community rather than short lived ventures reliant on funding and a small pool of dedicated people. These projects have the ability to be transformational and inspirational with the potential to become exemplary. This is based on the book calculation and local calibration from actual projects. The calculation is also projected from the net job creation effect applied to comparable circumstances in England. The economic appraisal is based on evidence from HM Treasury and other international comparisons to create a range of scenarios on a cost per job basis with the figure of 18 jobs being a conservative forecast of the anticipated economic impact. This figure is reached after sensitivity analysis and background calculations as the best estimate based on combined experience of many years of economic appraisal and evaluation of RCAs team of volunteers with professional experience in economic forecasting and modelling.

Building upon the significant achievements already delivered by the charity to date in tackling what many would term as intractable difficulties in the local area around poverty, employment and opportunity, the RCA's Electric Valley will generate significant resource and capability which will have an enduring effect in creating a more socially equitable society The project will provide access to what



could be deemed as universal human rights in terms of access to quality services and opportunity for well-paid employment and personal development for the community ensuring that access is not dependent on wealth. This is a prudent approach not based on macro-economic intervention or trickle-down economics but is instead led from the grassroots level of the community to deliver major social change and create a new model for the economy which puts power and wealth in the hands of local people and institutions.

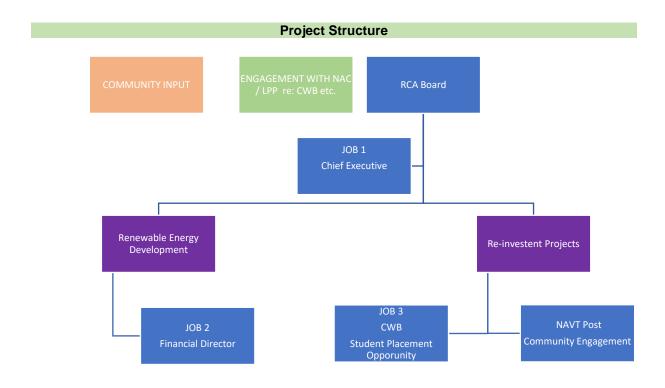
The need for change is palpable and it is an embarrassment that the situation of effective market failure and the associated deprivation that comes alongside has continued over a protracted period and still persists. The project seeks to address the issues at hand in a futuristic and empowering manner that will be seen for generations in its transformational impact.

Beyond the economic and employment benefits, the social dimension should not be underestimated, by its nature co-operation is inextricably linked to a geographical area and, therefore, the business is almost always an important contribution to the economic regeneration of the area in which the enterprise operates. The assets of this co-operative nature of business will continue to be indivisible and inter-generational, which helps link the co-operative approach with its social reality. The cooperative business model contributes to a real economic pluralism in a market economy in which different forms of enterprise compete with each other, not only different products. The project can draw on learning such as the Marcora law in Italy regarding co-operatives as well as Mondragon in Spain and the principles of the Rochdale Pioneers closer to home in order to develop a co-operative economy. This democratising of the local economy is in contrast to the orthodox approach of corporate developments and wealth extraction and also the local market failure which has denied more re-development to have taken place in the Garnock Valley to date. Instead, the project focuses on creating a locally productive economy forming new local institutions and wealth creating co-operative enterprise that will lock in wealth, fairer wage rates and greater workers' and community control with more advanced environmental and social responsibility. The project can build a foundation of community wealth building to address latent underlying issues that have persisted and prevented inclusive growth such as long-term poverty and lack of opportunity to newer challenges such as those brought on by welfare reform.

Through the RCA strategic investment in projects such as the Knox Institute, advancement of the technological revolution can be at the cusp of a new model of wealth creation by creating a newfound resilience within the social enterprise sector and the community to tackle the advancement of the Internet of Things (IoT) Artificial Intelligence (AI), nanotechnology, fifth generation wireless technologies (5G) and decentralised consensus within fintech sector. It involves taking advantage at this time of "Industry 4.0" by creating a social enterprise network with the "fab lab" centre promoting technological evolution within the sector, creating a social enterprise zone focused on cyber manufacturing and product design shaping the future economy in a socially responsible way and a new social contract between government, business and people to address the challenges that will arise with the rapidly shifting technological world that is emerging in the 21st century - such as increased job insecurity, an ageing demographic and globalisation.



The Electric Valley project calls for a mission-led approach to develop a net job exporter situation and tackle the disproportionate impacts on communities and people that will be introduced by coming challenges of the future. These factors and more make the compelling case for imaginative and predictive solutions from governments and institutions as well as local communities. There are limits to that which can be done from the community level up, such as the limits of scaling up, critical mass, connectivity between sectors and clustering. This proposed development is an exceptional approach that will create positive impact, foster local governance and generate a mission led approach to yield true community wealth building and provide inspiration for communities increasing aspirations and reaping the benefits of those auspicious and providential outcomes delivered





4. What difference will this project make within the locality and to local services and programmes?

Please include:

- The outcomes you aim to achieve
- How you will approach reducing inequality
- How this proposal fits with the Locality Partnership priorities of 1. Moving Around (Public Transport, Traffic and Parking) 2. Work and Local Community 3. Facilities and Amenities

The proposal will assist in the development of the wind and hydro energy projects and allow stage one of the Knox Institute project to get underway. The RCA has developed the Electric Valley concept with seven areas of focus that allows for direct targeting of the strategic investment funds to tackle the issues as outlined in the socio-economic analysis to provide for inclusive economic growth and provide outcomes that address the inequality that exists locally around health, wealth, education and a litany of other issues which are barriers to inclusive economic growth.

The development of proposed microgrant community funds will also assist local individuals in realising potential, assist local organisations and enable community development and foster greater wellbeing. The CIF funding support allows RCA to generate greater organisational capacity and a result create overall community capacity far exceeding that which currently exists by unlocking the potential of wider partnerships and access to funding streams.

The attached Electric Valley Policy Framework Analysis Document outlines how the proposal aligns with the strategic objectives of the council including reduction of inequalities as contained within the Fair-For-All Strategy. The proposal can assist the council in their 116 actions of the strategy. As well as this, the comprehensive socio-economic analysis outlines the potential for the project to deliver on addressing inequalities. The proposal for the CIF will directly assist in reducing inequalities by leveraging funding for redevelopment of the Knox Institute and allowing partner organisations to work alongside RCA.

The proposal directly correlates to the Community Wealth Building Strategy developed by NAC and CLES. The 'deep town' approach to CWB is in agreement with the design of the Electric Valley and offers the opportunity for being a case study on how to develop community wealth at a grassroots level that can be replicated by communities throughout North Ayrshire and beyond. This proposal is not a short-term project but a long-lasting strategic project that will unleash community creativity and build greater resilience within the community for the challenges of the future and the current problems the community has continued to face for decades

The declaration by North Ayrshire Council of a climate emergency underlines the importance of the Electric Valley project on being a forerunner of the action local communities can take to address the lingering threat of climate change, which is a major issue to all communities throughout the world and is a priority for local people and policymakers. The Electric Valley can secure a "just transition" in the decarbonisation of the Garnock Valley economy and tackle the climate crisis head on.



Locality Priorities

1. Moving Around (Public Transport, Traffic and Parking)

- An Active Travel Hub will be housed in the office facility working alongside other active travel hubs in Ayrshire
- The long-term aspirations of the Knox Institute project of which this project prospectively supports as a first phase includes a modal shift in transport provision in the local area as well as other social activities including electric vehicles
- Bike club development and focus on cycling at Valefield will increase ability for individuals locally to have access to cycling
- The development of the community grant fund will assist local people in access to transport such as offering support for cost of driving lessons and support for apprentices and students to public transport
- The Electric Valley project will deliver services to people in their local community improving access to these services and preventing travel further afield

2. Work and Local Community

- The CIF funding will allow for a placement opportunity for a local student offering development of community organisation in the long term by building a partnership with Ayrshire College as a local institution
- The Electric valley community forum will allow for community creativity by developing projects creating a network of local people with skills and allow for wide ranging consultation on community priorities.
- Local investment from the Electric Valley will create jobs, create new enterprise and help the Garnock Valley realise its economic potential and
- Support local community with grants scheme including assistance for individuals gaining skills
 and access to activities and promotion of wellbeing as well as benevolent fund that will foster
 new enterprise and develop the community
- The CIF will support development of a new Community Knowledge Bank in partnership with multiple potential stakeholders as anchor institutions including UWS, Ayrshire College and Strathclyde University

3. Facilities and Amenities

- Redevelopment of Knox Institute as part of 1st phase. The CIF funding will allow for leveraging
 of funding from other external parties to meet the long- term ambition of providing a
 valuable community facility in the Knox Institute building facilitating ongoing community
 development and the improve the organisational resilience of voluntary and third sector
 locally as well as local business development through the Institute and the benevolent fund
- The CIF Funding will support development of proposals in Beith and Dalry as well as the Valefield development and other spin out projects which will provide for greater community capacity developing facilities and amenities in the locality through the proposed Community Knowledge Bank and Active Travel Hub.



5. What engagement has taken place in relation to the project?

Please include the number of people who have been engaged with or consulted as well as the range of people.

In the course of developing the Electric Valley the community consultation undertaken has been broad and wide ranging. This consultation has included public meetings, meetings with community groups, local authority and government stakeholders as well as a number of voluntary organisations, local businesses, schools and other organisations.

The first meeting since the inception of the project was over 3 years ago with Project Kilbirnie with Councillor Anthea Dickson and Ian Shaw LCPP community Representative in attendance on 13th March 2017 in Radio City outlining the project and subsequent discussions have continued to be held with various local organisations including the Men's Shed and RCA are happy to meet any organisation with an interest who may have been overlooked.

RCA have met subsequently on four occasions with sub groups of the Garnock Valley LCPP dating back to March 2019 including attending two meetings of the full LCPP, most recently in January. Meetings have also been held prior to the CIF application with the Work and Communities subgroup and the Facilities and Amenities sub group and in each of these meetings discourse was had with Members for over an hour at which time various questions were asked and answered.

RCA have met with the area's elected representatives including MSPs and local councillors on multiple occasions and information shared with them including formal letters and copies of the public petition and offers to discuss the project. In addition, RCA have met and engaged on numerous occasions at different levels with other North Ayrshire Councillors across parties, re delivery of the EV and the 20th anniversary booklet which outlines RCA's proposals and meetings

In addition, to meeting with Council Leader Joe Cullinane in **August and October 2019** and discussions with other NAC cabinet members, meetings have been held with the local **constituency MSP and local** councillor for Dalry and West Kilbride in September 2019 as well as regional MSPs and engagement with other elected representatives on numerous occasions in Beith, Dalry and Kilbirnie.

The Scottish Investment Bank have been engaged early in the process with an inception meeting with Michelle Howell Head of Energy Investment Fund at SIB in June2017. The project is being overseen by Investment Manager Laura Finlayson of SIB who is leading the process on behalf of the Scottish Investment Bank. The engagement with SIB is extensive including a number of telephone conversations, conference calls and meetings with SIB and the senior commercial lender this has included a meeting on 20/11/2019 in Scottish Enterprise Haymarket between RCA, SIB and their commercial lender.



RCA also met with Scottish Enterprise (Stacey Neville and Suzanne Orchard) on 10/12/18 in Kilmarnock to examine what assistance SEn could offer in development of the Electric Valley and offered innovation support going forward.

Scottish Water have been engaged extensively as a result of the process of development of the hydro scheme. Scottish Water have created a project management team within Scottish Water Horizons has been set up with two dedicated members of staff to the project and engagement at Director level has taken place. RCA visited Scottish Water's Intelligent Control Centre 19th February, the central hub of all Scottish Water operations which allowed for the proposal to be further developed by offering insight into SW's operational process.

RCA have also been engaged with the **UK Government Department of Business Energy and Industrial Strategy** including a consultation event held on in Glasgow and a teleconference with **Senior Department Civil Servant Max Dowland on 19/12/2019**

RCA had meetings Lorna McGoran Primary Care Development Manager of the North Ayrshire Health and Social Care Partnership and Gillian Jennings Health Improvement Officer of Ayrshire and Arran Health Board on 30/09/19. Subsequently a meeting was held with the three Health and Social Care Partnership Community Link Workers for the Garnock Valley (Sam Hodkinson, Ann Porter and Clare Love) on 23/10/19 at which the Electric Valley proposals were discussed. In addition, the voluntary assistance of Joanne Inglis was invaluable in the process. There was an expressed interest in assisting with project development and contributing ideas by the HSCP and RCA will look to work in collaboration with NHS Ayrshire going forward to tackle the severe health inequalities that exist locally.

Engagement with council officers at NAC has also been extensive including a meeting held with Alasdair Laurenson Senior Manager of Regeneration, Executive Director of Economic Development and Caitriona MacAulay Senior Manager Community Participation and Empowerment in June and August 2019. Further engagement was subsequently held with Jim McHarg Senior Manager Community Participation and Empowerment to move the KI project forward on 5th December 2019. A subsequent meeting with the economic development team regarding community wealth building is scheduled for 19th March 2020. Multiple meetings were also held with Garnock Valley Regeneration officers Janet Dunsmore and Jenny Baker and in addition, the Head of Service of each Council Directorate and Senior Officers were all mailed the Electric Valley 20th Anniversary booklet which outlined the RCA proposals and our proposed re-investment plan.

RCA have also been engaged with HALO Regeneration Project, a strategic part of the **Ayrshire Growth Deal on 10th January 2019** with initial discussions held **with Gary Deans, Director of the HALO project** on possible collaboration between the HALO and Electric Valley projects given the similarity of the proposals, subsequent contact was made in February 2020.

RCA have actively engaged local schools in the Electric Valley project contacting head of education Andrew McClelland at NAC in 2019 who subsequently allowed for information to be shared with Moorpark Primary and Dalry Primary for a school project by pupils. Scott Morrison of NA Active Schools has also been in contact with RCA.



RCA has also been engaged extensively with North Ayrshire Council's Social Enterprise Team attending the Social Enterprise Conference in Irvine in 2019 to discuss our project. There have also been a multitude of meetings with officers including Julia Whittaker, Rosemary Fotheringham, Tom Henderson and both Lesley Forsyth and NAC's Business Gateway Officer, Steven Reilly on 11th February.

RCA have also been actively involved in the strategic council projects of the **Stoneyholm Mill and Lochshore committees** attending numerous meetings of both groups – making a presentation to the former in **September 2018**.

RCA has ongoing engagement with Glasgow University Mechanical Engineering Students who are developing a project that will provide future options RCA can explore on how to further develop the project locally. RCA have also met with Richard Bellingham, Director at the Institute for Future Cities from Strathclyde University on taking forward the Electric Valley in partnership with SU and leveraging in additional support as an anchor institution. RCA have also met with Jackie Galbraith (then vice-principal) and Stuart Miller of Ayrshire College and discussed how the College and RCA could work in partnership and with the University of the West Scotland to involve their Ayr Campus and also assist in establishing the community knowledge bank.

Sarah Pearce of **Heritage Trust Network** discussed the proposals of the KI regeneration and offered the support of the HTN in the project with RCA on 24/09/2019 at Radio City in addition to other associations the RCA is involved in who have been in contact including **CTA**, **SCVO**, **P4P** and other organisations.

This engagement with public sector and external stakeholders is in conjunction with numerous consultation events held by RCA in the Walker Hall, Ladeside Bowling Club and at Ladeside Pavilion, Kilbirnie on 28th November 2018, 9th March, 13th April, 26th May, 18th August, 20/21 August 2019, all in collaboration with community partners garnering support from approximately 500 members of the public in a petition around the re-investment proposals.

RCA has met with Kilbirnie and Glengarnock Community Council on two occasions. RCA delivered a presentation at the February 2019 meeting of the KGCC with 31 members of the public present. The presentation was 20 minutes with Q&A session of 40 minutes. This was subsequent to the previous January meeting at which the proposals were discussed and RCA also answered an array of questions. The proposals were sent to all 3 Community Councils of the Garnock Valley and RCA will happily present to any interested groups to set out the ambition of the Electric Valley project.

There were also advertisements in the local newspaper of the proposals. The North Ayrshire Council planning portal had approximately 90 responses from individual members of the public in favour of the renewable energy developments with only a handful of opponents, principally from Lochwinnoch.

RCA presented the Electric Valley proposals to the meeting of the Jolly Beggars Burns Club in Beith Masonic Social Club which was attended by approximately 40 people including representatives from a number of other community groups such as Garnock Valley Pipes and Drums outlining the proposals.



This is in addition to meetings with Kilbirnie Roseberry Burns Club who welcomed the proposals when presented to their committee on 17/01/19, particularly the focus on Heritage within the Electric Valley and also Kilbirnie Lodge Royal Blues No. 399 who were presented with information on the same evening. The committee of Ladeside of Kilbirnie Bowling club also welcomed the proposals of the Electric Valley when representatives of RCA presented to their committee and offered assistance in their delivery. Further community consultation event was held on 25/08/19 with members of the club and the public invited to view proposals. Glengarnock Ironworks Bowling Club were also consulted on the proposals with committee members receiving a presentation.

A public petition of support circulated at community consultation events held by RCA has garnered approximately 500 signatures of local people which has been shared with local elected councillors. Further community engagement is planned in order to further develop the project which the CIF will enable with a listening exercise on community priorities. This includes for example consultation on designs that are developed for the Institute with plans for an open day event to showcase the heritage of the building and educate local people on the history and project ambitions. Community consultation and wider stakeholder consultation has revealed the widespread support for the asset transfer of the building and for its proposed return to active use and the viability of proposals in the long term. This will include showcasing the digital design video of the Institute.



The ambition is the creation of the Electric Valley Community Forum (EVCF) with local experienced people to provide voluntary creative input into projects. Thus far in its informal arrangement the EVCF has enabled development of supporting documents with voluntary assistance from its members which includes health professionals, an experienced economist, engineers and others with highly valuable skills that have allowed for the outline proposals to be developed to professional standards. RCA members are an invaluable asset to the operations of the charity and the community and RCA will take all measures possible to take full advantage of this resource and enhance plans accordingly

Members of the local farming community have been consulted in order to assess how the Electric Valley could assist in farm diversification and rural economic development. This is in addition to multiple businesses throughout the Garnock Valley area both large and small in various sectors ranging from hospitality to construction and manufacturing that have been in discussion with RCA on the project and contacted by RCA directly. This was in order to assess how the Electric Valley can assist in development of the economy locally and the potential of the project for local business. As



part of the consultation activity, RCA discussed with existing local businesses about their performance in terms of turnover, footfall, goods and services provided and number of employees to determine if it would be possible for the Electric Valley to help them to expand.

Numerous other consultation Events have been held and other local clubs including **Garnock Rugby Club** have written to RCA in support of the project and the establishment of the EV Club.

Extensive engagement with the third sector locally has also taken place, including with **Brian Harkin of the Salvation Army** who provides employability services as Job Coach. Discussion centred around the unmet need that arises from lack of investment in disabled people locally and the social consequences that result. The Salvation Army and RCA determined that the employability of local people could be improved through the project.

RCA also met with Cunninghame Housing Association Chief Executive Frank Sweeney in August 2018 to discuss possible synergies in social housing provision and the NAC SHIP. Engagement with Piper Group one of Scotland's largest charities has taken place in an attempt to gain additional third sector partnership within the Electric Valley project. COO Andy Kerr expressed support to address issues of unemployment for those suffering disabilities in partnership with RCA in the Institute project with Piper Group - when discussing the possibility of partnership on 02/05/19. The partnership between RCA and the Priory Group is a mutually beneficial link that will continue to benefit the community in the future of the Electric Valley with multiple meetings held to discuss how to take forward the Electric Valley. The latest meeting being on 3rd March 2020 when the Strategic Partnership was discussed on how we could work to achieve the best outcomes for both parties including how RCA can contribute to the School Improvement Plan.

Engagement with local charities has also taken place including the then Service Director of local North Ayrshire Charity CHAP and also with CEIS Ayrshire. Garnock Connections and RCA have worked collaboratively regarding the development of Active Travel in the area including RCA's assistance in the development of their app and local walking routes. This has included a joint event on an RCA route attended by approximately 40 people at which a presentation was made by RCA and booklets and other materials on RCA's history and ambitions were distributed. This event included members of various local organisations including local walking groups. RCA have also attended Green Health Partnership events and met David Meechan of the GHP subsequently. Sustrans and Paths for All have also been highly engaged in the Electric Valley project including meetings with Ayr Active Travel hub and in Cunninghame House with Rory McColl and David Reid in order to develop a pan-Ayrshire approach to active travel and assistance in establishment of a bike club and also meeting in the Radio City with Pete Mills of Cycling Scotland and also with Robyn Warburton.

RCA held a public meeting in the Radio City building to discuss the EVC proposals on 6th September 2018 that was advertised with posters in locations such as public libraries, Radio City and other locations throughout the area.

The project was advertised in an article by RCA in the Ardrossan and Saltcoats Herald Newspaper both in print and digitally. The A&S Herald had a print circulation of 5,521 in the period July-December



2018 and a digital presence of 22,343 followers on Facebook and 5,564 followers on Twitter. This article set out the benefits of the project in addition to social media channels of RCA. The article was published on 31st August 2019. Scottish Government Community and Renewable Energy Scheme (CARES) have also published news bulletins on the RCA project in their monthly public newsletter which is circulated nationally to all those community, voluntary, private and third sector organisations on their circulation list.

RCA have also engaged a number of high energy users locally and others nationwide regarding prospective Power Purchase Agreement's (PPAs) as part of our Energy Marketing Strategy. The creation of the office with support of the CIF will enable greater recognition in the community of the project and its potential to address the worsening position in relation to prevailing levels of fuel poverty in the Valley RCA look forward to engaging the community further with the additional support the CIF will provide.



6. How will the project be managed?

Please include:

- How the finances will be managed
- Does the proposed project contribute to volunteering or employment opportunities in the Garnock Valley? Please include the number of volunteering opportunities and employment opportunities
- If there are any staff requirements, please outline your HR plans

The project will be overseen by the Radio City Association Board of Trustees. This board is composed of a number of experienced individuals, including an Executive Director of Skills Development Scotland, General Manager of CEIS Ayrshire, Civil Engineer, Housing Manager, Former Parish Priest who has also served on multiple community and local authority bodies and an OECD Economist. These are among other talents and experiences not listed as well as our dedicated volunteers who provide additional capacity in a variety of fields and thus far have assisted the organisation to be at an investment ready stage to provide significant community investment in future.

The board members individually have years of experience in the charity and voluntary sectors as well as in their own personal careers they have overseen and managed complex projects and worked within various high budget constraints to deliver projects. As an example, the RCA Board steered and operated the Radio City through a myriad of challenges managing the building for on a purely voluntary basis for over a decade and all RCA volunteers have the same dedication and willingness for the project to succeed.

Board meetings are held monthly in order to inform the supervisory board of the activities undertaken in the previous month and to establish key performance targets and manage the organisation financially.

RCA Policies and Practises

RCA currently operate to a number of requirements to comply with a range of different reporting mechanisms such as the **CARES Scottish Government** funding support for example. RCA utilises modern software advantageously to provide for greater transparency and accountability for all organisational spend, this is achieved with Quick Books and Receipt Bank and monthly personal accountancy and bookkeeping support in order to provide an ongoing audit of all transactions. This financial management system allows RCA monitor transactions and ensure that all spend is purposeful. RCA also employs CRM software Senta for accounting purposes.

RCA's procurement policy is based upon the best practise with reference to the NEC4 Framework developed by ICE and sets out our approach to Community Wealth Building as a cornerstone of our overall strategy supporting local business and suppliers. RCA's procurement process is outlined



further in Section 8. This process has been utilised by RCA thus far in the Electric Valley project for all tendering processes as required by the Scottish Government CARES scheme.

Radio City Association's safe recruitment policy outlines the requirements for Radio City Association when recruitment process takes place. RCA look to recruit staff with varied and wide-ranging skills and match the RCA ethical approach to all our activities in order to uphold our community values and the public confidence in our organisation. Radio City Association maintains a policy of paying the Real Living Wage as a minimum for all employees (£9.30 for FY 2019/20). Radio City Association meets all statutory arrangements regarding auto-enrolment employer pension contributions and National Insurance contributions combining use of software and personal accounting support to ensure compliance. RCA has policies which outline the requirements in the recruitment process including an Equal Opportunities policy and Safe Recruitment policy, combined with other internal documents regarding staff protection and conduct.

The attached documents set out the RCA's recruitment policy and safeguarding policy. The roles will be advertised by RCA online where candidates will be required to submit a Curriculum Vitae and then screened in order to select suitable candidates for formal interview. RCA maintains a reserves policy as stated in the charity's SORP.

All data collected and held is managed in line with RCA's Privacy Policy to ensure compliance with GDPR Legislation. The RCA maintains GCHQ NCSC accredited protocols in regard to Cyber Security with RCA being Cyber Essentials certified as of July 2019. This compliance demonstrates RCAs commitment to data security and our practise of ensuring we maintain the full confidence of the community and all external stakeholders as is the case for all matters of regulatory compliance.

Radio City Association maintains Employer's Liability insurance up to £10 million and Public Liability insurance up to £5 million including product Liability Insurance up to £5million. The insurance certificate is attached and will be displayed in the office facility as required by statute alongside all other HSE required notifications.

The RCA's Health, Safety and Wellbeing policy is summarised below;

- Go beyond legal compliance by pursuing a policy of best practice.
- Continuously promote improving and aligned high standards with all of those we work with.
- Ensure that all our assets are constructed, operated and maintained safely.
- Work to embed behaviours and practices that ensure safe and healthy workplaces.
- Promote health and wellness to avoid preventable ill health and mental health issues.
- Be proactive in the management of ill health, absence and return to work.
- Encourage and enable employees to make positive lifestyle choices.
- Build personal resilience and the ability to cope with change.
- Recognise that employees have different wellbeing requirements and provide for them as far as possible.



RCA Wellbeing and Resillience Strategy



The RCA Board ensures achievement of the stated goals and objectives by setting and approving targets. Safety, health and wellbeing performance is monitored by the RCA Board using all available methods including extensive workforce engagement as a matter of course in order to develop staff and to respond to their own ambitions to ensure they accord with the RCA strategy.

Volunteering, Employment and Other Opportunities

The project will prospectively provide three posts that will develop the organisation into a professional body rather than a purely voluntary one. In addition, the activities carried out by these individuals will unlock new opportunities to expand the charitable activities and create new positions for local people to be employed through the development of the re-investment proposals in the new venture creations.

Volunteering opportunities will be increased with creation of the Electric Valley Community Forum in addition to the expansion of activities in the area of Active Travel and the Electric Vehicle Club and other re-investment proposals as well as further employment opportunities as the Knox Institute project develops as a social enterprise hub with the investment of the Electric Valley funds and the other identified strategic projects. There will also be additionality in terms of construction jobs with RCA's procurement policy local contractors delivering the renovation works of the Knox Institute and the construction of the renewable energy assets.

The resultant re-investment will result in local economic growth and carbon sequestration in all projects. The Electric Valley is a reference project have engaged with several institutions in this regard including Ayrshire College, Strathclyde University and Glasgow University Mechanical Engineering Students. The proposals all develop the Sustainable Development Goals (SDG) creating a more resilient society for future challenges including those brought about by climate change as explored in the 2006 seminal thesis by Nick Stern on the economics of climate change in addition to tackling the threat of the climate emergency through direct local action and displacing carbon emissions. RCA is a partner member in a number of associate social enterprise and environmental bodies and RCA also subscribes to the SE Code the Scottish Governments voluntary code of practise for social enterprise.



7. Amount of funding being requested

Please supply details of funding being requested and any other funding you have had over the past 5 years, both financially and "in kind".

Amount of funding requested (£) 72,319.06

Please give a breakdown of cost and recent quotations where appropriate.

Previous Funding 2015-20

Source	Amount	Year
Third Sector Enterprise Fund	£9,521	2014/15
Community Energy Scotland (Installation Radio City Solar)	£20,464	2014/15
CARES Enablement Grant	£9,950	2017/18
National Lottery Fund (Awards for All)	£7,500	2017/18
Green Health Partnership	£1,000	2017/18
GV Participatory Budgeting	£1,000	2017/18
Paths for All	£12,500	2019/20
SCVO Cyber Grant	£1,000	2019/20
Architectural Heritage Fund	£3,000	2019/20
North Ayrshire Ventures Trust	£14,466	2019/20
UK Steel Enterprise	£2,500	2019/20
Total	£82,901.00	



Office Fit Out

Item	Cost	Description / Link
Painting and Decorating		
Labour	£500 (Estimate)	Plaster and Paint Local GV / NA Contractor
Materials	£250	Paint / Skirting Boards / Plaster
	2230	-
Flooring		
Carpeting and Underlay	£700 (Estimate)	£10/m2 -70m2 Based on floor area of 21/23 Main Street with supply from local Carpet Shop
Labour	£100 (Estimate)	Carpet fitting
Plumbing		
Labour	£200 (Estimate)	Local GV / NA Plumber
wc	£150 (Estimate)	Toilet £100 / Sink £50
Frontage		
Signage	£250 (Estimate)	Scotland's Bravest Manufacturing Company is one of the leading social enterprises in the country providing employment and development opportunities for armed forces veterans who are unemployed or struggle to adjust to life outside the services with a disability or health condition. Based in Erskine
Window Vinyl	£50	
Roller Shutter	£200 (Estimate)	19 Main Street Window
Health and Safety		
Fire Extinguishers	£81	Water and Foam Extinguishers
H&S signage	£25	Required Health and Safety office display signs
First Aid Kit	£20	HSE required
Fire Alarm/Detection System	£500 (Estimate)	Saltire Safety based in Glengarnock identified as local supplier
Security		
CCTV Cameras	£200 (Estimate)	
Security Alarm System	£500 (Estimate)	Saltire Safety based in Glengarnock identified as local supplier
Lighting and Electrics		
LED Lighting	£200 (Estimate)	Energy Efficient Lighting
Electric Sockets	£50 (Estimate)	Floor sockets / wall sockets / RCD
Labour	£200 (Estimate)	Local GV / NA Electrician
Total	£4,176	



FF&E

Description	Cost	Number of Items	Cost per item
Furniture and Fixtures			
Office Guest Chairs	£648	12	54
Office Chairs	£288	4	72
4 Person Office Table	£403	1	403
Secure Cupboard Storage	£150	1	150
Secure Filing Cabinet	£131	1	131
Firesafe	£59	1	59
Safe	£199	1	199
Lockbox	£87	1	87
Wall Mounted Whiteboard	£65.99	1	65.99
Wall Mounted Pinboard	£40.79	1	40.79
Conference Table	£275	1	275
Electronics			
All in One Printer	394.80	1	394.80
P4 Level Shredder	£229	1	229
Computers	£3300	3	1100
VOIP Office Phone	£74	1	£74
Chromecast	£30	1	£30
Laminator	£45	1	£45
Total	6,819.58		



Operating Costs

Item	Cost
Broadband	
Virgin Media Fibre Broadband	£659
Software and Cyber Security	
VPN	£100
EDMS	£550
Business Planning Software	£99
Antivirus / Malware Protection 2-year subscription	£100
Microsoft Office x 3	£120
Electric and Heat	
Estimated dual fuel bill	£600
Water	
Average Scottish Water Home Bill	£369
Rent	
North Ayrshire Council 19 Main Street	£500
Accountancy	
Payroll Software and Bookkeeping	£544
Stationery	
Staplers / Paperclips etc.	157.85
Pens etc.	£61.29
Business Cards	£72
Paper / Notepads	141.66
Printer Ink	£500
Stamps	£131
Envelopes	128.47
Folders etc.	188.47
Storage and Misc.	250.35
Total	5272.09



Job 1 - Chief Executive

Summary

The CE will be responsible for ensuring that the organisation demonstrates investment readiness to funders and lenders. This will include management of day to day activities of the Charity and engaging with all other relevant stakeholders as the chief representative of the RCA.

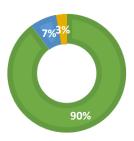
The CE will have responsibility for overseeing actions of all staff including and ensure smooth management of the organisation by keeping the RCA Board informed . In addition the CE will develop strategic direction including procurement and overseeing the re-investment strategy as developed by the staff members involved.

Salary	£20,800.00
National Insurance	£1,679.18
Employer Pension Contribution (3%)	£674.38
Total	£23,153.56

EMPLOYEE COST

Chief Executive 12 Month Contract - £20,800 £20 per hour 20 hours per week (0.5 FTE)





Key Responsibilities

- Perform the roles as RCA Company Secretary heading the Executive Board as set out in Chain of Management Programme
- Manage all other staff ensuring that duties are fulfilled
- Oversee Membership of RCA managing all membership details and all contact with members
- Organise RCA Trustee mmeetings and ensure proper governance arrangements and ccompliance with OSCR and all other regulations, ooverseeing charity's policy and carry out any and all reforms and ensuring that high standards continue to be maintained
- Oversee Project Management of all electric valley renewable energy projects and tendering processes such as ongoing technical engagement with Sottish Water Horizons dedicated project management team as well as NSO engineers and overall development of hydro scheme
- Oversee development of re-investment proposals and develop the future plans of investment and expansion as well as develop the management of the Electric Valley Community Fund and wider reinvestment strategy and establish new community research Institute.
- Engage with all external stakeholders as the first point of contact of the organisation
- Negotiate necessary agreements such as wayleaves in conjunction with SPEN etc. reviewing and notarise all relevant legal documents and contracts



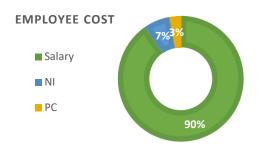
Job 2- Executive Financial Director

Summary

The EFD will provide the financial modelling for funders based on KW/h prices and negotiate any potential Power Purchase Agreement. The EFD will negotiate with the terms of loan amortization and also have responsibility negotiating with the CE for wayleave agreements with landowners on the grid connection route in conjunction with SPEN as well as Terma PSR Radar mitigation with GIA. The EFD will also manage the accountancy procedures of the RCA including the management of payroll and bookkeeping and provide assistance in financial modelling for proposed re-investment projects.

Salary 12 Months	£18,720.00	
National Insurance 12 Months	£1,392.14	
Employer Pension Contribution (3%) 12 month	£603.36	
Grand Total (12 Months)	£20,715.50	

- 12 Month Post £18,720 £18 per hour
- 20 hours per week (0.5 FTE)



Key Responsibilities

- Direct Electric Valley renewable energy projects to financial close through ongoing engagement with Senior Commercial Lender and Scottish Investment Bank in due diligence process
- Financial Modelling of Electric Valley Renewable Energy Projects
- Create Financial Forecasts for Electric Valley Re-investment Projects (e.g. Valefield / Institute etc.)
- Develop an RFI Register of potential local suppliers to support local business and supply chains
- Provide bookkeeping, accounting for all income and spend
- Negotiate any potential Power Purchase Agreement
- Manage payroll for all employees and provide bookkeeping
- Project Management and Development including tendering, developing timescales and cost management of project
- Negotiate contracts, insurance and financial agreements with all stakeholders e.g. GIA
- Ensure maximum profitability in structuring of financial arrangements



Job 3 - Community Wealth Facilitator

Summary

It is the intention to utilise the re-investment to make the hiring and development of young people through offering placements in partnership with local educational institutions, such as Ayrshire College, as a key part of the re-investment strategy and subsequently retain these young people as staff.

The role will provide a placement opportunity for a local Ayrshire College student offering experience and insight into the social enterprise sector and bring the College in as a strategic partner within the project creating opportunity for spin out projects and build upon the community wealth building principle by creating an anchor organisation alongside the Community Anchor of RCA in the 'Deep Town' NAC approach in the Garnock Valley if it is chosen to be so by the council.

The role will involve the project development of the reinvestment by creating business plans for proposed projects and identifying strategic investment priorities and sites.

The role will involve administrative functions and community engagement offering unique experience for a young individual to be involved in community development and learn from the experience.

Salary	£11,440.00
National Insurance	387.50
Employer Pension Contribution (3%)	£354.83
Total	£12.182.33



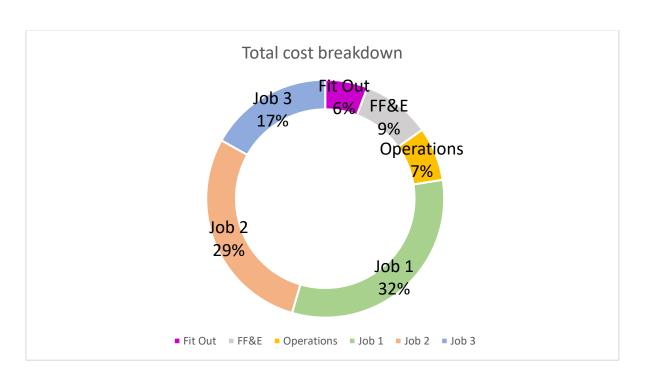
Key Responsibilities

- Project Development of Electric Valley Reinvestment Projects including master planning by working with Community Liaison Staff Member to develop business plans with community input
- Work to leverage further funding into projects
- Liaise with NAC Community Wealth Building Officials and Elected Members
- Engage local business to develop shared opportunities particularly developing relationships with local business and social enterprise suppliers to oversee procurement and fit-out of office
- Creating apprentice scheme for those who will be trained on the Electric Valley renewable energy project development going forward
- Developing the Community Fund Model and Re-investment strategy by working with stakeholders



TOTAL COST

OFFICE FIT OUT	
	£4,176.00
FF&E	
	£6,819.58
OPERATING COSTS	
	£5,272.09
JOB 1	
Chief Executive 12 Months	£23,153.56
JOB 2	
Executive Financial Director 12 Months	£20,715.50
JOB 3	
Community Wealth Facilitator 12 Months	£12,182.33
Grand Total	£72,319.06





8. Monitoring and evaluation process

Please include detail on the monitoring and evaluation processes planned or in place.

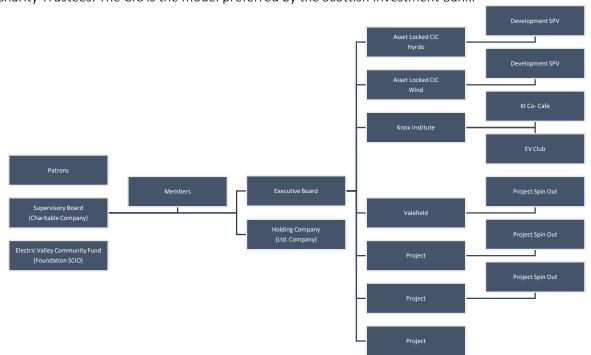
Monitoring

The operational support provided via the CIF will allow for ongoing project monitoring and enhanced accountability by allowing staff time to be dedicated to the project rather than the voluntary efforts that the project is currently entirely reliant upon. As set out section 5 processes are in place.

The CIF support will allow for dedicated time to be put into quarterly reports on activities carried out in the Electric Valley project including community consultation, project development of the reinvestment proposals and an overview of the development of the renewable energy projects which can be shared online

The RCA Supervisory Board is elected from among the association membership for oversight yearly at the AGM. Supervisory board appoint members of Community Fund Foundation SCIO for distributing community fund. Executive Board appointed by Supervisory Board roles of CEO, CFO, CSO and other relevant positions to manage association day to day. Chair of the Executive Board is appointed Company Secretary on Supervisory Board. Executive board also forms holding company for assets. Members of the Executive Board form separate entities for each project alongside any other potential stakeholders. Spin outs also operate as separate legal entities.

The financial process of lenders requires establishment of an SPV in partnership with the lender for this purpose CIC's will be established to develop the projects to limit personal financial liability of the Charity Trustees. The CIC is the model preferred by the Scottish Investment Bank.





Evaluation

The RCA's own skilled economic professionals and economic advisers will seek to evaluate the benefits of the project as a consolidation of all parts of re-investment of the Electric Valley. The volunteers associated with this process include an OECD economist, the former Chief Economic forecaster of the Fraser of Allander Institute and economic professionals with combined experience well in excess of 60 years of high-level economic analysis and modelling.

This will allow for development of a report analysing socio-economic impact of the Electric Valley project. Analysis will consist of a variety of methods and techniques to assess and determine the impact that the project makes. The focus will be on assessing impact on inclusive growth utilising the SCRIG Inclusive Growth Diagnostic for North Ayrshire amongst others. The creation of the community research institute will assist in this evaluation including partner institutions and RCA's own skilled economic advisers.

The aim of inclusive growth is to ensure the benefits of the economy extend to all segments of society. In order to realise the Garnock Valley's economic potential, the task starts with connecting people with vital networks that power the modern economy to address the systemic problem of inequality, which has a decisive influence on how inclusive our economy is. The Electric Valley will shine a light on how a new social and economic model can emerge and how systems can change through local community leadership, to develop a local economy with inclusive growth that better benefits the majority and reconnects wealth creation with social justice.

The approaches as outlined will entail planning of outcomes using logic modelling and other techniques to explain any intended impact in a systematic and visual way. In order to measure outcomes, the process will involve applying indicator frameworks, creating impact maps and outcomes monitoring systems. This will allow development of an outcome measurement tool and permit the vvaluing of outcomes by applying innovative techniques to equate outcomes with the intention of recreating any impact into monetary terms, and ensure that they are taken fully into account in financial decisions. This enables an overall gauging of impact and create a comprehensive social impact framework that will include Social Accounting and Social Return on Investment (SROI).

A matrix for assessment of Key Performance Indicators (KPI's) will be developed which will be based on Garnock Valley Locality priorities and other factors which affect inclusive growth in North Ayrshire and the Garnock Valley locality utilising analysis such as those outlined in the Electric Valley Policy Framework Analysis including NAC's Fair for All Strategy. As well as further 'outreach' community consultation undertaken to further determine what individuals within the community wish investment directed.

RCA will look to engage with North Ayrshire Council Social Enterprise Officers in development of the NASEN Framework in implementing an effective and standardised framework for gauging and monitoring social and economic impact of the voluntary and third sector across North Ayrshire as outlined in the Council's Social Enterprise Strategy



Procurement

RCA's procurement model is based on the NEC4 Framework developed by Institute Civil Engineers (ICE). RCA are also members of the Scottish Government Partnership for Procurement (P4P). Procurement for local reinvestment projects will be evaluated on a local spend basis. In addition to accounting for local spend, spend on local SMEs and social enterprises will be assessed in order to provide an ethical spend ratio and evaluate impact on the local economy as well as 'green procurement' credentials. RCA's strategy is based on hierarchy of procurement with all tendering evaluated against a range of criteria in addition to assessment based upon whether a bidder is a;

- Local Business
- Social Enterprise
- SME / Ethical Business Practice

An options study to examine the procurement case for the local energy company initiative in the post-Brexit scenario to advise the Radio City Association Board and funders on the optimum Turbine selection for both the Community Wind Project and Community Hydro project will take place. The RCA will develop an RFI register for local suppliers and businesses in order to develop the renewable energy schemes and re-investment projects.

RCA practice green procurement, all agreements such as purchase of software will be from companies with an environmental stance such as RCAs computer software purchase from Microsoft who have pledged carbon negativity by 2030 and hardware from John Lewis who are employee owned and member of Ethical Trading Initiative. The aim is for RCA to ensure our supply chain is environmentally friendly and for RCA to operate as a carbon negative operation with displacement of carbon emissions.

The overall aim is of all procurement spend being local as far as possible but ethical above all else underlining a proactive approach to Corporate Social Responsibility. The RCA holistic procurement methodology also extends to future loan agreements with ethical banks and insurance and pension arrangements with companies with positive ethical investment activity, environmental policy as well as international development, animal welfare, tax avoidance and other areas. RCA's current insurance is with AXA who have an ethical score of 72/100 by Good Shopping Guide.

Long Term Strategy



Sustainable Economic Development



Community and



Health, Sport an Recreation



Employmment and Skills



Poverty and



Arts, Culture



This strategic focus of investment is based upon existing policy frameworks at local and national level as well as RCA's own socio-economic analysis of the Garnock Valley area and based upon consultations already carried out. The strategic reinvestment is a live document and can be adapted as further consultation is undertaken. The developed matrix allows for targeted investment based on



local need and demand to develop an inclusive economy; projects will then be evaluated against these outcomes. The long-term strategy is set out in the Electric Valley Policy Framework and Socio-Economic Analysis Documents.

The future strategy of development of the programme includes;

- Engage further with local and higher education to develop a 'live' module of work as RCA is currently doing with Glasgow University Mechanical Engineering Students for example
- Work to establish RCA as community anchor working alongside other local anchor organisations and leverage in additional support from NA wide anchors such as Ayrshire college as part of CWB strategy.
- Establish key targets in order to know whether, on completion of the project impact aims have been achieved
- Consider how to monitor progress, and how to measure and evaluate the outcomes including capturing impacts of volunteer time and environmental, economic and social impacts within an evaluation report
- Develop the associated activity plan regarding engagement on projects with local community

Re-investment Projects Development

In project delivery of the development of the re-investment projects, RCA has adopted the Prince2 methodology as its standard project management approach. Gateway Reviews are a review of a procurement project carried out at the six key decision points by the experienced project management team in place at RCA. The Gateway Review process provides assurance that the project has a sound basis to continue successfully to the next stage. Each of these stages is called a gate process linked to evidencing the process of satisfying the business need including the procurement options at each of the six gates. The following outlines the process.

- Gate 0 Strategic Assessment this review is repeated throughout a project's life. At the start the focus will be on realism about what can be achieved. Later, ongoing management of change, risks and resources will be more important. When the project is completed evaluation of outcomes and lessons learned will be the main feature including where local spend has occurred.
- **Gate 1 Business Justification -** This gate concentrates on the projects business justification. It also provides assurance to the project board that the proposed approach has been researched and can be delivered.
- **Gate 2 Procurement Approach -** This gate confirms to the project board that the selected procurement approach is appropriate.



- Gate 3 Investment Decision This gate confirms that the recommended contract decision is appropriate, that the benefits stack up and the appropriate skills are available to manage the project.
- **Gate 4 Readiness for Service Coverage -** This confirms readiness to implement the business changes and that a system exists for measuring on-going performance.
- Gate 5 Benefits Evaluation Confirms that the service is being delivered and benefits achieved, that Value for Money has been maintained or improved and that there is learning from the experience. Where appropriate RCA will also undertake a Social Audit

On the Knox Institute project a RIBA plan of works has been developed which has been shared with NAC in the associated Project Management Report. Under NEC4 Professional Service Agreements. A client gateway has been stipulated following the close out of each RIBA stage. Also, PM reports will ensure all CDM regulatory requirements are complied with as will be the case for all construction-based projects.

All financial modelling is baseline case in order to provide conservative projections and business plans developed will include a best-case / worst-case scenario in a range of potential outcomes.

We have been asked but 'what if the SIB investment doesn't materialise, where is the legacy benefit?

This 'What If' scenario underestimates the fact that a successful EV project results in 4 or 5 times the LCPP investment being returned in community benefit every year for the next twenty five years and put simply, we don't believe the scenario arises, as all our discussions with Michelle Howell and Laura Finlayson at the SIB dating back to 25th July 2017 and more recently with their commercial partner Norrie Cruikshank on 20th November 2019 indicate that we have what they both describe as 'viable projects', information we have shared with the LCPP Community Learning and Development Officer.

'What if', however, irrespective of both parties publicly stated support for community energy, that position changes and either party pulls out, does that leave RCA high and dry without capital funding and the LCPP without any Legacy benefit for their investment?

Unlikely as this scenario is - SIB have been investing in Renewable Energy Projects through various funding streams since 2005 and last year invested £10.2m, leveraging £34.5m of public and private investment in 9 'clean energy' projects including £38.8m in 5 'not for profit' community projects, still'What If...'?

- A. RCA would not cease to exist—if we had done that in 1999 the RCA Building would now be flats. Plan A would be quickly followed by Plans B, C & D etc if this were to happen.
- B. If the current commercial partner were to pull out, SIB have numerous other potential commercial partners, including Close Bros., Santander, Clydesdale Banks etc.

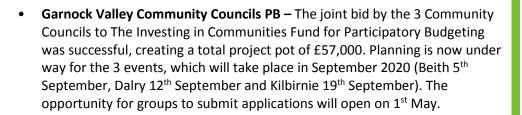


- C. If SIB pull out there are other providers of loan finance to Social Enterprises including, Strathclyde Pension Fund, Social Investment Scotland, Resilient Scotland, Charity Bank, Energy for All, Crowdfunding etc.
- D. If the public and third sector finance route completely dried up, contact has already been made with alternative funders, UK & European Hedge Funds, Private Wealth Funds, Nucleus, Blackrock and others although this would undoubtedly involve equity exchanges substantially reducing the return to the community.
- E. More importantly the CIF Funding (per se) would *create lasting legacy benefit* in securing the fundamentals by which these deals can be done and **community wealth building capacity** initiated and in addition (see below);
- Kilbirnie Main Street would have one less empty office and The Knox Institute Regeneration would have begun.
- A new community knowledge bank and research institute accessible to all local community organisations will have been established with a new student placement agreed with a suitable HEI secured.
- An 'Active Travel Hub' and RCA Community Engagement facility will have been created in lieu of a disused commercial Letting office.
- A Hydro CARS licence from SEPA, a SW Flowmeter located in Garnock, a Radar 'Terma' deal struck with GAA, Legal rental agreements and wayleave permits agreed with local landowners and PPA's with local and other UK businesses will all have been secured equivalent to £000s in new capital assets for the community.

RCA isn't gong down the SIB investment route because it is the *only* route to future investment finance but the *best* route for the community, as it maximises their future revenues and consequential 'legacy benefit'...



March 2020



- Lochshore The bid to Regeneration Capital Grant Fund for £1.5 million has been successful. This means that the plans for the visitor and community hub in partnership with Garnock Rugby Club can now progress. The development group met on 20th February and plans are under way for the Lochshore Open Day, which will be held on Saturday 23rd May 2020. Events have also been taking place at the site in partnership with The Conservation Volunteers (TCV).
- ESOL (English for Speakers of Other Languages) The language café held fortnightly at Walker Hall is going well with approx. 10 people attending every session. The language café is run by the Locality Link Worker and volunteers. A new language buddy scheme will be starting soon, which will further help learners develop their English.
- Provosts Recognition Awards Nominations are now open for the Locality based Provost Awards. Categories include: Community Group of the Year, Citizen of the Year, Young Citizen of the Year and Special Achievement Award. Closing date for nominations is Friday 20th March. The Awards ceremony will be held on Monday 18th May 2020 at Garnock Campus.
- ParkLives The organising group, consisting of a partnership from across the Garnock Valley, have started planning for ParkLives 2020. Start dates for each of the towns are: Kilbirnie 12th May, Dalry 13th May, Beith 15th May. These popular events will provide food and activities for families throughout the Garnock Valley.
- Youth Fest The Garnock Valley Youth Forum have been working with other Forums across North Ayrshire to plan and prepare for Youth Fest 2020 which will take place early August.
- Garnock Valley Carves The chainsaw carving event will take place on Saturday 12th September 2020 and any voluntary groups in the valley can have a free stall. As well as the many carvers demonstrating exceptional skill, there will be other stalls offering hands on learning, storytelling, axe throwing and play areas. We will have lots of additional stalls with activities for the wee and not so wee ones, as well as craft stalls and others. Make this a day not to be missed! Contact the group via email: tennamast@btinternet.com or visit www.garnockvalleycarves.com



Locality update



March 2020



Moving around (public transport, traffic and parking)

Highlights

- Travel Needs Analysis This is currently out to tender. It is anticipated that a
 consultant will be appointed by the end April, with a view to starting work in
 June.
- Developing Young Workforce A study visit to Prestwick Academy's bike project took place in February. This gave an opportunity to hear lessons learned which can be taken forward for the proposed project at Garnock Campus. £5,000 has been received from Princes Trust to purchase a container and tools/equipment. RT cycles have agreed to provide work placements for the pupils. This is a partnership project including: NAC Community Development Team, Active Travel team, Education and RT Cycles.
- **Big Fit Walk** 3 people from the Garnock Valley attended Walk Leader training, which will enable them to develop and offer led walks for the community.

Next Steps

The group will meet next on Wednesday 8th April 2020 at 7pm in Rosearden, Dalry. Anyone interested is welcome to attend.

Highlights

 Garnock Valley Mens Shed – Councillor Donald L Reid recently visited the shed during February 2020. He reports that the progress which has been made is evident for all to see. He was delighted to meet so many men who have settled well and are contributing to the life of the shed and are in the process improving their own woodworking and confidence skills. Councillor Reid would commend a visit by any member as the shed is a hive of industry, welcoming and full of larger than life characters.

The trustees have finalised their business plan, which has now been submitted to NAC as part of the Community Asset Transfer process.

Three shedders have undertaken Adult Protection training with NAC.

The Shed's Scale Model Group has gone from strength to strength. They are planning to host an exhibition stand at the Scottish National Scale Model show in Perth on 25th and 26th April, where they will showcase their work. They also have a display in Kilbirnie Library.

GVMS are also about to embark on a beekeeping project working with Barrmill Conservation Group. The hives will be built at the shed and approx. 6 of the shedders will be trained in beekeeping and scientific measurement. The hives will be situated in a remote location near Barrmill.



Facilities and amenities



March 2020

- Town Centre Funding Work is progressing on many projects including: streetscape improvements, purchase of derelict building in Kilbirnie, improvements in Dalry Park, and building improvement grants in Dalry. All money will be allocated by the end of March 2020.
- Beith Orr Neighbourhood Watch Work will be soon be starting on the
 community garden, as soon as the weather improves. They hope to do more
 this year and ask that anyone who has a bit of spare time to come and help to
 make the town a better place for everyone. There are no rules, the only thing
 needed is an interest in helping to make the town better.
- Dalry Arts Projects Dalry Community Development Hub and Bypass Art are both delighted to secure funding for arts projects from the Town Centre Regeneration Fund. The funding is for three new community arts/heritage projects: The Burns Mural Project, The HillTap Toon DVD launch night and The Gabby Corner Project.
- Lynn Glen Trail The trail is nearing completion and to celebrate the amazing work that has been achieved, the Fairy Group will be hosting an event in June.
- Garnock Valley Heritage Hosted by Kilbirnie & Glengarnock Community
 Council, an initial meeting has been held aiming to bring together groups and
 organisations with an interest in preserving and promoting local heritage in
 the Garnock Valley.

Next steps

The working group will next meet on Wednesday 1st April 2020 at 7pm in Bridgend Community Centre, Kilbirnie. Anyone with an interest is welcome to attend.

Highlights

- John Muir Award/Place Woodland Place Woodland are developing their potential to expand the experience in delivery of John Muir Award out with the current Woodland site. 3 members involved at Place Woodland will be attending a John Muir Award leader training in April.
- Dalry Saturday night youth activities Initial discussions have been held between NAC Community Development Team, Dalry Community Sports Club and KA Leisure to provide and support a Saturday Night Youth Café within Dalry. This is to try and address the growing concern around youth disorder and anti-social behaviour in the Dalry area. Further meetings and discussions are planned.
- Garnock Valley Activity Agreement (No One Left Behind) Six vulnerable young people are currently attending the No One Left Behind programme within the Garnock Valley. The group are currently working with Impact Arts





March 2020

to create a "Kilbirnie Machine". In addition, three young people from NOLB will attend the Scottish Fire and Rescue Fire Reach Programme at Kilwinning Station between 2nd – 6th March 2020.

- Dalry Street Work Initiative This partnership is a result of funding from
 Police Scotland and North Ayrshire Council. 2 detached Youth Workers have
 been engaging with young people in the area with a view to building
 relationships. The nature of youth activity in the area has resulted in the
 Youth Workers also engaging with young people in Beith and a multi
 organisation meeting was held in February to discuss the issues at The Red
 Brae in Beith.
- Garnock Community Campus Alternative Curriculum Group A pilot project
 in partnership with Garnock Campus is supporting 8 vulnerable young people
 with an alternative to mainstream education, and which offers guidance and
 support. The focus of the programme is to support young people to re-engage
 back in to mainstream education. The pilot has worked well, and discussions
 are under way to continue beyond the Easter holidays.
- **Gateside Primary** The Garnock Valley Mens Shed are working with Gateside Primary to replace badly deteriorated playground furniture.
- Beith Playpark Action Group (BPAG) The group are working towards
 creating a skate park for young people in the area. Initial meetings have been
 held and were well attended by groups and organisations across the Garnock
 Valley. They are looking to develop a youth committee who will apply for
 funding and develop the proposal.

Next steps

The next meeting of the working group will take place on Thursday 19th March 2020 at 7pm in Beith Community Centre. Anyone with an interest is welcome to attend.

For further information contact:

Christina Pieraccini - Locality Officer cpieraccini@north-ayrshire.gov.uk 01505 680200



Locality Partnership: Garnock Valley Locality

Date: 17th March 2020

Subject: To advise the meeting of applications received in respect of the Nurturing

Excellence in Communities Fund and the Festivals & Events Fund.

Purpose: To consider the applications as outlined in Appendix 1 to this report.

Background

Applications have been received in respect of the Nurturing Excellence in Communities Fund. Details of these applications are summarised in Appendix 1 of this report.

Key Points for Locality Partnership

The balances available for disbursement are bullet pointed below:

- The Nurturing Excellence in Communities Fund has a balance of £6,462.05.
- The Festivals & Events Fund has a balance of £1,348

Action Required by Locality Partnership

To consider the applications for grant funding as outlined in Appendix 1 to this report.

For more information please contact: Angela Morrell, Senior Manager, Connected Communities, 2nd Floor Cunninghame House, Irvine. Email - amorrell@north-ayrshire.gov.uk

Completed by: Rosemary Fotheringham (<u>rosemaryfotheringham@north-ayrshire.gov.uk</u>)

Tel: 01294 475935

Date: 11/3/20

Nurturing Excellence in Communities Fund 2019/20					
Applications from Organisations seeking Financial Assistance – Garnock Valley					
		17 March 2			
Organisation	Purpose of Grant	Amount	Amount	Comments	
		Requested	Recommended		
Barrmill Jolly	Financial assistance	£1,000	£1,000	This funding will contribute to	
Beggars Club	towards the "Brass			the costs of delivering the	
Mosting place	and Choir in the Valley 2020" event			"Brass and Choir in the Valley	
Meeting place: Beith Masonic Hall	taking place in July			2020" event which comprises of two concerts in Dalry and	
Delti Masoriic Haii	and August 2020:			Beith in July and August. In	
Number attending:	and Adgust 2020.			particular, the funding will be	
45	Full project costs:			used towards the cost of the	
	Dalmellington			brass bands, choir and purvey	
Past awards:	Brass Band - £700			for the guests and artistes	
2018/19 - £941	Irvine & Dreghorn				
	Brass Band - £600			The aim of this project is to	
Other funders:	 Donation to North 			encourage brass band and	
Beith Lads & Lasses	Ayrshire			choir music in the Garnock	
Burns Club - £650	Workplace Choir -			Valley. It will encourage	
Group is contributing	£200			community interaction and participation, including the	
£650	• 4 soloists@ £50 (2			local schools, as well as	
2000	per concert) - £200 • 2 pipers (1 per			bringing services together (NA	
Scoring: 31/40	concert) £100			Workplace Choir &	
	Catering guests			Cunninghame Choir).	
Supporting	and audience (300				
documents	@£1.20 per head)			The project will increase the	
received:	- estimated 150			number of people involved in	
Bank Statement	each concert -			community activities, including	
Income/Exp Sheet Constitution	£360			volunteers. It will also encourage the local	
Quotes	Advertising posters			community to come together	
Quotos	- £25			and socialise, addressing	
	Hire of Beith C.C.			loneliness and social isolation.	
	for Beith concert - £36				
	Donation for use of			It will also encourage	
	St Margaret's			engagement with schools,	
	Church, Dalry for			providing activities and	
	Dalry Concert -			opportunities to build group	
	£80			cohesion, bringing all age	
				ranges together to enjoy a	
	Total project costs			vibrant Community experience.	
	£2,301				

	Nurturing Excellence in Communities Fund 2019/20				
Application	Applications from Organisations seeking Financial Assistance – Garnock Valley				
17 March 2020					
Organisation	Purpose of Grant	Amount	Amount	Comments	
0	F	Requested	Recommended	T1: 6 1: 111	
Garnock Valley Youth Forum	Financial assistance towards the purchase of:	£739.99	£739.99	This funding will be used to purchase a VR headset and travel case.	
Meeting place:	paronaco or.			liavoi odoc.	
Kilbirnie Youth Project	 Oculus Quest 128GB VR Headset - £700 Oculus Quest 			Through consultation with Garnock Valley youths, it has been identified that there is a need for additional provision	
Number attending: 5 regular 100+ will benefit	Travel Case - £39.99			(outside school hours) in the form of a gaming group/dropin. The aim of this is to	
Past awards: Youth PB 2018 - £520 Other funders:	Total £739.99			enhance existing skills and encourage the development of new skills, such as interpersonal and communication abilities, increasing confidence & self-	
None				esteem.	
Scoring: 32/40 Supporting documents received: Bank Statement Income/Exp Sheet Constitution Quotes				This provision and access to equipment would be free, reducing poverty barriers, whilst also helping to address the perceived youth disorder and anti-social behaviour. It will also provide the younger people of the local community with a safer, nurturing space that will enable them to participate and develop in. Gaming groups are not only recreational, and this equipment can also be utilised as a learning tool for the young people.	

Nurturing Excellence in Communities Fund 2019/20						
Application	Applications from Organisations seeking Financial Assistance – Garnock Valley					
Onneniestien	Duman of Chart			Commonto		
Organisation	Purpose of Grant			Comments		
Application Organisation Barrmill & District Community Association Meeting place: Barrmill Community Centre Number attending: 11 Past awards: 2016/17 - £923.81 2018/19 - £621.58 Other funders: Group is contributing £160 Scoring: 34/40 Supporting documents received: Bank Statement Income/Exp Sheet Constitution Quotes	Purpose of Grant Financial assistance to support therapeutic art sessions and a trip to Kelvingrove Art Galleries and Museum: • Art Tutor 8 x 2hr sessions @ £20/hr - £320 • Minibus fuel costs - £50 • Lunches x 10 @ £10/head - £100 Total £470	s seeking Final 17 March 20 Amount Requested £470		Comments This funding will be used to run a series of therapeutic art classes that will culminate in an educational visit to Kelvingrove Art Galleries & Museum. The group has identified that there is a need to tackle loneliness and social isolation in their local community and plan to alleviate this through delivering and encouraging participation in therapeutic art sessions. A local artist will be engaged to work with a wide range of people within the local community, including younger people and participants will have the opportunity to work with a range of mediums. It will encourage the community to get together and participate in a learning experience that will benefit both young and old.		
				This project will bring people together in shared experience to tackle loneliness, promote community networking, enhance mental health and wellbeing and encourage more young people to engage in art.		

Nurturing Excellence in Communities Fund 2019/20						
Applications from Organisations seeking Financial Assistance – Garnock Valley						
17 March 2020						
Organisation	Purpose of Grant	Amount	Amount	Comments		
	F	Requested	Recommended	T		
Garnock Valley Youth Forum Meeting place:	Financial assistance to support first aid provision at NAC 2020 Youth Festival:	£1,300	£1,300	This funding will support the provision of First Aid at the NAC 2020 Youth Festival.		
Kilbirnie Youth Project	2 days First Aid provision - £1,300			Garnock Valley Youth Forum has an impressive track record of community involvement that includes		
Number attending: 5 regular 100+ will benefit Past awards:				volunteering, intergenerational learning, fundraising and accredited achievements. They have been involved with Youth		
Youth PB 2018 - £520 Other funders:				Forums from each locality working in partnership to design, plan and facilitate a youth led festival that will be		
None Scoring: 31/40				taking place over 2 days at Kelburn Country Park. The group would like to support this event by applying for		
Supporting documents received: Bank Statement				funding to provide professional first aid for everyone.		
Income/Exp Sheet Constitution Quotes				In addition to first aid provision, all young people attending the event will receive emergency first aid training and learn skills that can be of benefit to the individual and the community that they live in.		
				Through involvement with the youth festival the group will have opportunities to participate in recreational and learning activities that would normally be too expensive or too far away to attend. This will promote their health and wellbeing and enable them to engage with their peers.		

Nurturing Excellence in Communities Fund 2019/20							
Applications from Organisations seeking Financial Assistance – Garnock Valley							
17 March 2020							
Organisation	Purpose of Grant	Amount	Amount	Comments			
		Requested	Recommended				
Garnock Valley	Financial assistance to	£1,000	£1,000	This funding will be used			
Disability Forum	support purchase of			towards the purchase of			
BB 41 1	promotional materials and			promotional materials and			
Meeting place:	equipment:			equipment for the group			
Beith Community Centre	Fridge recorded v 200			which will provide them with the much needed			
Centre	• Fridge magnets x 200 - £118.79			resources to run the group			
	• Posters - £160.80			and encourage new			
Number	• Leaflets - £157.20			members to join. In			
attending:				particular, the promotional			
10	Laptop - £279.00Printer - £99.99			materials will be used to			
				reach those that do not			
Past awards:	 Kensington smartlift laptop riser - £44.99 			use social/digital media.			
2016/17 - £933	• Logitech wireless optical						
	mouse - £9.99			The group aims to			
Other funders:	Scandisk USB sticks-			promote the benefit of all			
Group contributing	£19.99			disabled people who are			
£161.63	• 12 x Hi-Viz tabards -			inhabitants for the			
	£131.40			Garnock Valley. This			
Scoring: 33/40	Donation boxes			includes tackling social			
	/stickers/labels/lanyards/			isolation and loneliness			
Supporting	roller banner – £89.88			amongst disabled people			
documents				in the Garnock Valley,			
received:	Total costs £1,161.63			increasing their skills and			
Bank Statement	,			knowledge and enhancing their experience.			
Income/Exp Sheet Constitution				their experience.			
Quotes				They wish to promote the			
Quotos				Disability Forum and			
				encourage new			
				membership, which will			
				lead to increased			
				confidence and self-			
				esteem within the group			
				as new members will			
				boost their numbers and			
				the profile of the group will			
				also be raised. It will also			
				enable disabled people			
				across the Garnock Valley			
				to become more			
				connected to support			
				networks within the			
				community through the Forum.			
				Forum.			
		l					

Nurturing Excellence in Communities Fund 2019/20							
Applications from Organisations seeking Financial Assistance – Garnock Valley							
17 March 2020							
Organisation	Purpose of Grant	Amount	Amount	Comments			
		Requested	Recommended				
Dalry Community	Financial assistance	£610	£610	This funding will contribute to			
Council	supporting a 75 th			the cost of running a75th			
Meeting place:	Anniversary VE Day Celebration event on			Anniversary VE Day Celebration event that will			
Rosearden Hall	9 th May 2020:			take place at Dalry Cross. It			
103caracii i lali	5 May 2020.			will offer members of the			
	Catering afternoon			community the opportunity to			
Number attending:	tea 100 x £2 -			attend a period themed tea			
15 regular	£200			dance and free refreshments			
100+ will benefit	Tea/coffee/soft			and entertainment will be			
	drinks - £50			provided.			
Past awards:	• Entertainment 3hrs			The second will in one and the			
None	@ £70 ph - £210			The event will increase the			
Other funders:	Decorations,			number of people involved in community activities,			
Co-op Funeral -	bunting, table cloths - £100			including volunteers. It will			
£100	Printing and			encourage the local			
Co-op Members -	promotional			community of Dalry to come			
£100	materials - £50			together and socialise,			
	materials 200			addressing loneliness and			
Scoring: 30/40	Total £610			social isolation.			
Supporting	Total project costs			The event will also provide an			
documents	£810			opportunity for people to			
received:				increase their knowledge and			
Bank Statement				experience 'VE Day'. It will			
Income/Exp Sheet Constitution				bring together age ranges that wouldn't normally			
Quotes				socialise in the same			
Quotes				environment and contribute			
				towards a vibrant community			
				experience.			
				As the event will provide free			
				food and refreshments,			
				coupled with free			
				entertainment, it will ensure			
				equality within the community			
				by making the event affordable for all.			
				anoruable for all.			

FESTIVAL & EVENTS FUND

Festival and Events Fund 2019/20								
Applications from Organisations seeking Financial Assistance – Garnock Valley								
O	17 March 2020							
Organisation	Purpose of Grant	Amount	Amount	Comments				
Deith Tours	Lastina fantinansial	Requested	Recommended	The recovery and descriptivity				
Beith Trust	Looking for financial assistance towards	£1,000	£1,000	The recommended amount will enable Beith Trust to hire the				
Meeting Place	the Beith Beer			Main Hall PA and monitors,				
Geilsland House,	Festival			Full Line equipment, a lighting				
Beith				frame, black backdrop with				
Number ettending.	PA and sound			stage lighting, side fill monitors, a small PA and a				
Number attending: 2000	equipment hire			small set of lights plus 2 sound				
2000	plus 2 x sound engineers and a			engineers and a stage hand to				
Other funders:	stage hand-			support the delivery of the				
£4,500 - Beith Trust	£1,000			Beith Beer Festival.				
generated income	·							
C4 E00 Donotions	Total cost of project			The Festival is a one day				
£4,500 - Donations	- £10,000			celebration of Scottish food, drink and music. The event				
and sponsorship				hosts in the region of 30				
				curated Scottish Craft beers,				
Supporting				food stalls and food producers,				
documents				15 local banks and music				
received:				artists, there are also activities				
Bank Statement				for children such as				
Income/Exp Sheet				storytelling, music making and				
Constitution				face painting. Since its				
Quotes				inception in 2014 the festival				
				has quadrupled in				
				attendances, attracting people				
				from all over the West of				
				Scotland, Beith and the				
				Garnock Valley.				
				Local pubs, cafes and				
				restaurants all benefit from				
				greatly increased spend both				
				during and after the event,				
				they now anticipate the				
				additional trade and cater				
				accordingly. The event itself				
				generates in the region of 50				
				volunteering and training roles.				
				Moreover, the event provides a				
				showcase for local talent				
				through the acoustic and main				
				stage and many acts that				
				feature young people who				
				have progressed through Beith				
				Trust music projects such as				
				Band Factory or guitar and drum lessons.				
	1			urum 16990119.				

Nurturing Excellence in Communities 2019/20

Garnock Valley

Amount Allocated: £14,051

Group/Organisation	Amount		Balance	
			£	14,051.00
Garnock Valley Allotment Association	£	700.00	£	13,351.00
Garnock Campus Sports Council	£	1,000.00	£	12,351.00
Dalry Amateurs FC	£	1,000.00	£	11,351.00
Dalry Rovers Girls U 13s	£	999.00	£	10,352.00
Garnock Valley VIPs	£	750.00	£	9,602.00
Beith Orr Neighbourhood Watch	£	1,000.00	£	8,602.00
Kilbirnie Flower Show	£	500.00	£	8,102.00
Dalry Community Development Hub	£	900.00	£	7,202.00
63rd Ayrshire Scout Group	£	739.95	£	6,462.05
	£	7,588.95	£	6,462.05

Festivals & Events Fund Garnock Valley

Group	Amour	nt Awarded	Purpose	Balance
				£4,000
Beith Orr Park				
Neighbour.	£	652	Carving & Wood craft	£3,348
Beith Trust	£	1,000.00	Beith Beer Festival	£2,348
St. Inan's Day	£	1,000.00	St Inans Day Event	£1,348

		-			
Nicht Aprèlie Commune, Norna Vertrent pi	Garnock Valley Decision Tracker				
Local Priority	Jan-20	Mar-20	Jun-20	Sep-20	Dec-20
Moving Around (Public Transport, Traffic and Parking)			Sur 20	50,720	500.10
Work and Local Community	Community benefit clauses 2. Lochshore regeneration 3. Community wealth building 4. Beith Community Development Trust - YOUth Lead project 5. Sub group update - participatory budgeting	Sub group update			
Facilities and Amenities	Radio City Association - hydro scheme and single wind turbine 2. Dalry Street Work initiative 3. Sub group update - consultant's brief for the Garnock Valley 2020 Vision	Sub group update			
Other Locality Business					
CIF	Beith Community Development Trust - YOUth Lead project 2. Radio City Association - hydro scheme and single wind turbine	Radio City Association - hydro scheme and single wind turbine			
Grants		Grant applications			
Street Naming					
Partnership	Local Development Plan 2	1. Community Charter 2. Kindness			
Developments		,			
HSCP Links	HSCP Locality Forum update	HSCP Locality Forum Update			
Inequalities	Travel needs analysis 2. Community wealth building 3. Community benefit clauses				
Membership	Appointment of new community representative				
Participatory Budgeting and Community Engagement	"What Matters " community engagement 2. Community Council participatory budgeting 3. Garnock Valley Youth Work 4. Proceeds of Crime allocation group 5. Provosts Awards	Community Charter 2. Kindness Garnock Valley Young People			